

2021 BOARD OBJECTIVES FIRST QUARTER REPORT



Photo: Julie des Tombe

This report outlines the various initiatives in progress during the first quarter of 2021 that contribute to the achievement of the Board of Supervisors' annual priority objectives.



April 2021



Message from the Chair

As Board Chair this year, my Board colleagues and I will do everything we can to help our community fully recover from this pandemic. Too many of our small businesses, our neighborhoods, and our families have suffered from this unprecedented public health emergency.

At our January Board Workshop, we set our seven Board Objectives for 2021.

Some priorities from last year remain at the top of the list like “Emergency Preparedness.” Hopefully, COVID-19 is a one-time disaster, but living in a high-severity fire zone like we do, we must continue to act to mitigate a catastrophic wildfire by clearing hazardous fuels from around our homes and roadways, building large-scale fuel breaks, and improving evacuation route safety.

To me, the “Economic Development” objective is critical to our County’s future resiliency. As a former small business owner, I know how hard it’s been for retailers. I applaud the many businesses who managed to keep their doors open against all odds. I also want to commend the Nevada County Relief Fund, who matched the County dollar-for-dollar with private contributions to raise over \$1 million in micro-grants for struggling small businesses. With the arrival of the American Rescue Plan Act funds, we will dedicate up to 30% for “Community & Economic Resiliency” including new grants and low-interest loans to bolster the economy.

We made “Broadband” a stand-alone objective because if last year taught us anything, reliable internet access is a necessity. The County expedited broadband access to over 800 residents in the Peardale area, which wouldn’t otherwise have happened for another year. Soon, we will award our second round of “Last-Mile Broadband Grants” – allocating \$500,000 to support distance learning, remote working, and tele-medicine.

Our “Housing” objective to develop affordable and workforce housing has been a long-standing priority for me. I am proud to serve on the Regional Housing Authority Board of Directors, which has supported the Lone Oak senior housing project, and the 51-unit Cashin’s Field project, which is the first project to be funded by our new Western Nevada County Regional Housing Trust Fund -- a partnership between Nevada County and the cities of Grass Valley and Nevada City. And I am looking forward to the ribbon cuttings for the 41-unit Brunswick Commons now under construction, and the renovation of the Coach and Four Motel in Grass Valley, which will provide permanent affordable housing for families, seniors, and veterans.

With over 22,500 County residents and 50% of our seniors fully vaccinated, and the community vigilantly taking sensible public health precautions, I am looking forward to June 15th, when we expect the State to reopen safely. The County is committed to working hard to ensure we have a full recovery with our kids back in schools and the doors of our restaurants and small businesses flung open.

Sincerely,

Dan Miller, Chair
Board of Supervisors



2021 Board Objectives Summary



Fiscal Stability and Core Services

Maintain the County's financial stability and core services.



Emergency Preparedness

Lead the community in all hazards planning, preparedness, response, and recovery with a focus on wildfire. Do this by focusing on improving countywide evacuation safety, continuing to strengthen early alert and warning systems; creating more defensible space around properties and roadways, engaging residents in emergency preparedness and fire-safe land stewardship, leading the community in recovery from Federally declared disasters and by mitigating the impact of Public Safety Power Shutoff Events.



Economic Development

Focus on a post-pandemic economic recovery strategy emphasizing resiliency and entrepreneurship; retaining and attracting high quality jobs; investing in major infrastructure projects; and working in partnership with our municipalities to support our small business and tourism sectors.



Broadband

Equitably expand broadband to support economic development, distance-learning, telework, telemedicine, and general quality of life for all residents by championing the implementation of Nevada County Broadband Strategy Plan policies and last-mile infrastructure projects.



Cannabis

Maintain and continue to improve the cannabis permitting and enforcement program to promote permitted cannabis activities while investigating options for additional license types related to larger cultivation area and micro-businesses.



Housing

Coordinate with local jurisdictions, developers, and other partners to facilitate development of, and access, to affordable and workforce housing development.



Homelessness

In partnership with community providers and other jurisdictions, utilize Housing First principles and continue efforts to prevent homelessness, provide emergency shelter, expand supportive services, secure housing, and enhance coordination to address the needs of the homeless population and to mitigate impacts on the community.



Board of Supervisors (BOS) Objectives Development Cycle



Intent of Report

This First Quarter Report summarizes the initiatives and performance measures used to track progress toward the Board of Supervisors' 2021 policy objectives. Following the Board's January planning workshop, and subsequent adoption of their Board Objectives on February 23, 2021 with Resolution 21-049, staff developed this tracking report to be delivered on a quarterly basis to the Board and available on the County's website for public review. In addition, the highlights of the report are formally presented to the Board of Supervisors twice annually. First, at the Board's annual planning workshop in January each year, and second at a regular Board of Supervisors public meeting in July as a mid-year update. This report is intended to increase transparency and accountability of the County's work toward meeting the Board's objectives.

Any questions, suggestions, or requests for additional information regarding the information in this report should be directed to the County Executive Office at ceo@co.nevada.ca.us.

Status Symbol Key

Each objective and initiative are accompanied by a status symbol. The Key to the status symbols is below:

	On Target
	Caution
	Below Plan
	Not Started
	Completed





Financial Stability and Core Services

Board of Supervisors 2021

Maintain the County's financial stability and core services.



Progress Update

Q1-21

The County continues to experience a neutral to slightly favorable fiscal performance amid the ongoing COVID-19 pandemic. And while significant uncertainty remains with regard to the long-term potential impacts, in the near-term there are no indications of immediate danger to financial stability.

When accounting for primary outliers in revenue and expense, the third quarter of fiscal year 20-21 is overall healthy with regard to historical norms as compared to the adopted budget. As has been the case since the onset of the COVID-19 pandemic, the County will continue to prioritize the delivery of core services and meeting key priorities and objectives, while remaining vigilant in controlling costs.

Additionally, several other factors are contributing to the overall performance of this Objective, including the closure of Juvenile Hall and subsequent re-organization of resources to meet juvenile justice needs in a more streamlined and efficient manner; the continuation of the Vacancy Review and Request for Staffing Change practices as part of the fiscal year 21-22 budget development process; and significant activity by the Treasurer & Tax Collector's office to maximize collection of tax payments.

Next Steps

Q1-21

Revenue projections and expenses will continue to be closely monitored for ongoing COVID-19 impacts throughout this year. Staffing resources and vacancies will also be closely monitored, and vacancies will be held open where possible without impacting core services.

Additionally, County Executive Office staff will be presenting in Q2 of 2021, a plan to the Board of Supervisors for the use of American Rescue Plan revenues. 50% of the estimated \$19.3 million allocation to the County of Nevada is expected to be received in 2021, with the remainder received in 2022.

Initiatives



Increase Collection of Delinquent Taxes

Nevada County | 7/1/19 - 12/31/21



Implement Technology, Roads and Facilities Projects as Identified in the County's Financial Management Plans.

Information and General Services | 7/1/19 - 12/30/21



Control Staffing Levels and County Costs by Reviewing All Requests for Staffing Changes and Vacancies for Revenue Availabilit...

County Executive Office | 7/1/19 - 12/31/21



Increase Countywide Fiscal Expertise Through Training, Reporting and Collaboration

County Executive Office | 2/1/19 - 12/31/21



Manage Core Services Levels by Reorganization or Streamlining Current Resources.

County Executive Office | 1/1/19 - 12/31/21



Ensure Healthy Performance of County General Fund

County Executive Office | 7/1/19 - 12/31/21



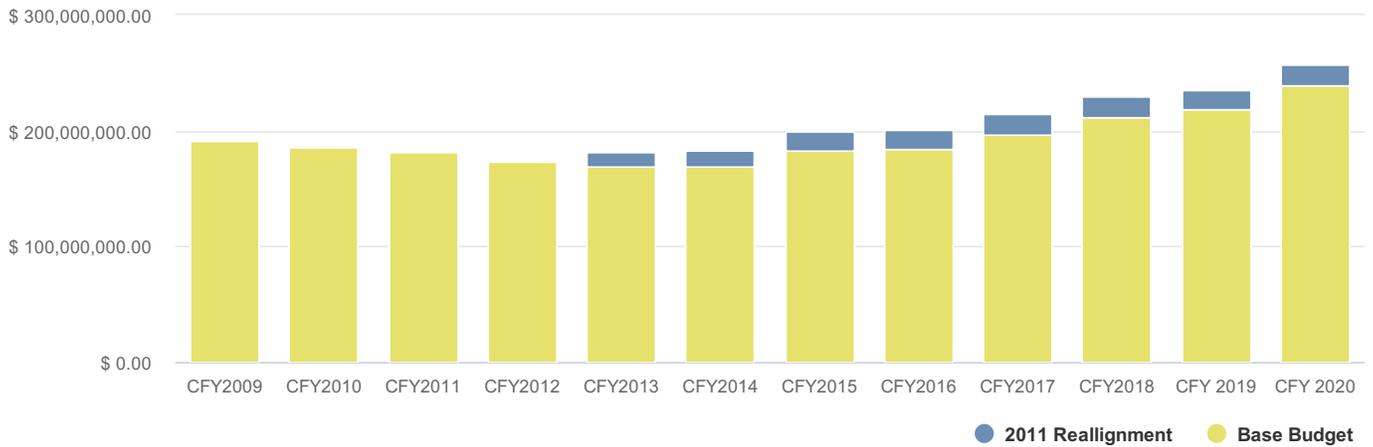
Measures

 **County Budget**
County Executive Office

 **General Fund Revenues**
County Executive Office

 **General Fund Expenses**
County Executive Office

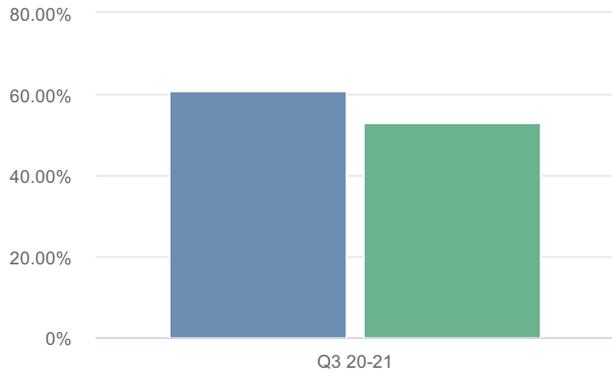
 **County Budget**
County Budget





General Fund Revenues

General Fund Revenues

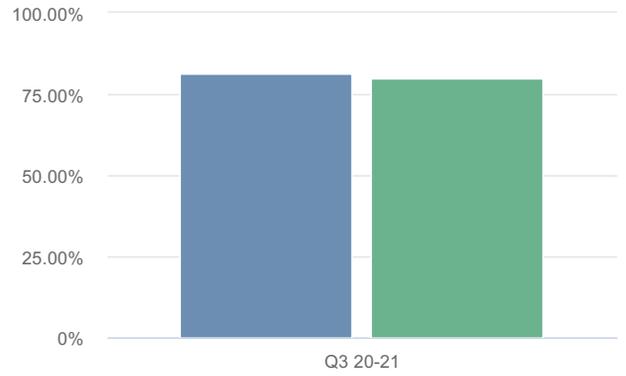


● Current-Year YTD % of Budget
 ● Prior-Year Average YTD % of Budget



General Fund Expenses

General Fund Expenses



● Current-Year YTD % of Budget
 ● Prior-Year Average YTD % of Budget

Owner

MP Martin Polt (CEO)



Lead the community in all hazards planning, preparedness, response, and recovery with a focus on wildfire. Do this by focusing on improving countywide evacuation safety, continuing to strengthen early alert and warning systems; creating more defensible space around properties and roadways, engaging residents in emergency preparedness and fire-safe land stewardship, leading the community in recovery from Federally declared disasters and by mitigating the impact of Public Safety Power Shutoff Events.



Progress Update

Q1-21

• South Yuba River Public Safety Cohort

- Advanced mile marker project to provide the public and first responders a way to articulate the location of public safety incidents to expedite critical care.
- Implemented unified interagency messaging campaign to increase awareness of public safety and stewardship messages, such as cold water, River Ambassador recruitment, leave no trace, parking, etc.
- Placed order for three additional emergency call boxes to increase connectivity in remote river canyon to expedite emergency response.

• Reduce Vegetation on County-maintained roads and properties

- Developed vegetation treatment plans (Public Works and Facilities Management) for the following properties: La Bar Meadows, Cascade Shores, and the Animal Shelter.
- Procured a masticator for hazardous vegetation removal which will significantly expedite fuel treatment on all County properties.
- Received proposals, hired vendors, and scheduled work to begin in Q2 for the Nevada County Egress/Ingress Fire Safety Project to provide 200 miles of vegetation treatment on critical evacuation routes over the next two years.

• Planning and Preparedness

- Launched Zonehaven Project Kick-Off with Law Enforcement and Fire. Zonehaven helps first responders plan, train, and execute live evacuations. This tool helps bridge the gap between first responders and community members through instant alerts and clear communication. Residents will be able to use this system to find out if their properties are under evacuation warnings, orders, or other types of advisories, to see which roads are closed, and to find information regarding temporary evacuation points.
- Grew CodeRED Emergency Alert household registrations by 32% over the past calendar year.
- Attended multi-day FEMA & CAL OES alert and warning training to enhance Nevada County's emergency alert policies and procedures.

• Hazard Mitigation

- Received \$3.4M Community Development Block Grant allocation to conduct wildfire mitigation in Western Nevada County.
- OES funded grant writing for a generator for the Town of Washington. This grant was awarded by CAL OES (\$101K) and will fund two generators for the Fire Station and Water treatment plant as well as some Fire Radios.
- OES led numerous planning meetings with NSAQMD, CAL FIRE, FSC & the Planning Department to strategize on bringing an Air Curtain Incinerator to Nevada County. An Air Curtain Incinerator would provide an affordable year-round green waste option for residents and relieve pressure on the transfer station.
- Completed \$300,000 funding request to FEMA to update the CWPP & LHMP. It is essential that the County of Nevada have a current LHMP as it is a pre-requisite to be eligible for FEMA's Hazard Mitigation Grant funding.

• Response

- Supported the Nevada County Public Health Department to develop a high-throughput COVID vaccine clinic which is now administering 1,625 vaccines weekly. OES helped Nevada County get included in Phase I of My Turn, the state's one-stop-shop vaccine scheduling tool, to get more vaccines into the arms of residents faster.
- Recruited, trained, and grew Spanish Translation Team to ensure critical alert and warning messages reach the Spanish-speaking community in Nevada County.
- Supported 211 Connecting Point in responding to record-level vaccine-related calls. County Disaster Service Workers relieved pressure on 211 by working 14 days straight to relay COVID-19 vaccine information to the community.

• Recovery

- Secured Woolman School eligibility to participate in CalOES' Personal Property Debris Removal Program. The Woolman School had not been eligible for the program initially. Through persistent advocacy to CalOES, this essential step to advance debris removal from the Woolman School was achieved.
- Advocated for the Bear Yuba Land Trust to be eligible for CalOES' Property Debris Removal Program to clear debris from the

Independence Trail. This request remains outstanding.

- Coordinated with CAL OES and survivors to have vehicles and hazardous debris removed from private property that was destroyed in the Jones Fire.
- Led multi-agency and interdepartmental efforts to secure COVID-19 vaccine reimbursement from FEMA.
- **Public Safety Power Shutoffs**
 - Completed engineering and procured a generator for the Rood Center. Facilities is currently out to bid for the installation of the generator at the Rood Center which will increase resiliency and continuity of critical services at this campus.
 - Initiated engineering for Wayne Brown Correctional Facility backup generator.
 - Formalizing agreements for the early stages of engineering and installation of backup generators for Brighton Greens and Crown Point.
 - Advocated for The Town of Washington to have a Community Resource Center (CRC) as currently, PG&E cannot support one. Working with PG&E to pave a site in the town for use by a mobile CRC van. Partnering with FREED to explore alternative accessible locations. The town of Washington experiences the most PSPS events which make an accessible Community Resource Center vital.



- **South Yuba River Public Safety Cohort**
 - Form a subcommittee to examine parking enforcement and make recommendations.
 - Continue unified interagency messaging campaign in advance of visitation surges.
 - Install new call boxes to increase connectivity in remote river canyon to expedite emergency response.
- **Reduce Vegetation on County-maintained roads and properties**
 - Commence work on the Nevada County Egress/Ingress Fire Safety Project.
 - Begin fuels treatment on the Cascade Shores and Animal Shelter properties with the newly acquired masticator.
- **Planning and Preparedness**
 - Secure law enforcement and fire agency approval for all Zonehaven evacuation zones, as well as launch the Know Your Zone community awareness campaign in Q2.
 - Send a letter to unincorporated residents countywide to encourage implementation of defensible space, land stewardship, as well as share green waste disposal options.
 - Share a 15-minute *Ready, Set, Go!* community preparedness video with the public. The film is a collaborative effort between OES, the Sheriff's Office, FREED Center for Independent Living Center, and 211 Connecting Point designed to accompany the 2021 *Ready, Set, Go! Handbook* which will be mailed to the public in May.
 - Participate in a PG&E tabletop exercise designed to increase wildfire and Public Safety Power Shutoff response readiness.
- **Hazard Mitigation**
 - Submit 3 CAL FIRE Fire Prevention Hazardous Vegetation Reduction Grants for Ponderosa Phase II, South County Fuel Break, and the South Yuba Rim Shaded Fuel Break.
 - Partner with the Fire Safe Council to host free residential green waste events in Western Nevada County and Eastern Nevada County in May and June.
 - Continue to partner with Public Works and GIS to complete a dashboard displaying the quarterly schedule for hazardous fuel reduction efforts along evacuation routes. This tool will keep residents informed of the Roads Department's wildfire mitigation work along county-maintained roads.
- **Response**
 - Outfit the Fire Liaison position with upgraded radios purchased with Homeland Security Grant funds. This will enable fire partners to have interoperable communications during a large-scale incident.
 - Work to refresh its relationship with the ARES volunteer radio organization and will work to integrate their team into the EOC to ensure backup communications are in place for a large-scale disaster.
 - Lead Lake Wildwood staff and first responders through a wildfire tabletop drill.
- **Recovery**
 - Continue to lead efforts to recoup \$170,000 from FEMA in expenses the County incurred responding to the Jones Fire.
 - Liaise between the Woolman School, Bear Yuba Land Trust, and CalOES to ensure debris removal programs continue at both sites.
 - Coordinate cost reimbursement from FEMA as a result of expenses incurred by the County in response to COVID-19 vaccination efforts.
 - Work with Jones Fire residents and CalOES to complete final debris removal documentation which will allow rebuilding to begin.
- **Public Safety Power Shutoffs**
 - Issue award for generator construction by mid-April, with construction to be completed by Q4 of 2021.
 - Continue engineering, procurement, construction bid, and installation of a generator at the Wayne Brown Correctional Facility.
 - Request PG&E to provide an infrastructure overview to EOC staff to prepare the EOC team for the upcoming Wildfire and PSPS season.
 - Continue to advocate that PG&E provide a clear and quantitative plan for hazardous vegetation reduction and system hardening in Nevada County to mitigate and reduce the impacts of Public Safety Power Shutoffs.



Initiatives



Reduce Hazardous Vegetation on County-Maintained Roads and County Owned Property

Information and General Services | 1/1/21 - 12/31/21



Planning and Preparedness

Office of Emergency Services 2021 | 1/1/21 - 12/31/21



Hazard Mitigation

Office of Emergency Services 2021 | 1/1/21 - 12/31/21



Response

Office of Emergency Services 2021 | 1/1/21 - 12/31/21



Recovery

Office of Emergency Services 2021 | 1/1/21 - 12/31/21



Public Safety Power Shutoff Preparation

Office of Emergency Services 2021 | 1/1/21 - 12/31/21



Continue Facilitating the Yuba River Cohort to Increase Safety at the River for Neighbors and Visitors

County Executive Office | 1/1/21 - 12/31/21

Measures



Improve Early Warning Systems and Emergency Communications to Reach Everyone

Office of Emergency Services 2021



Ponderosa West Grass Valley Defense Zone Project

Office of Emergency Services 2021



Roadside Vegetation Treatment

Office of Emergency Services 2021



Emergency Response Activation

Office of Emergency Services 2021

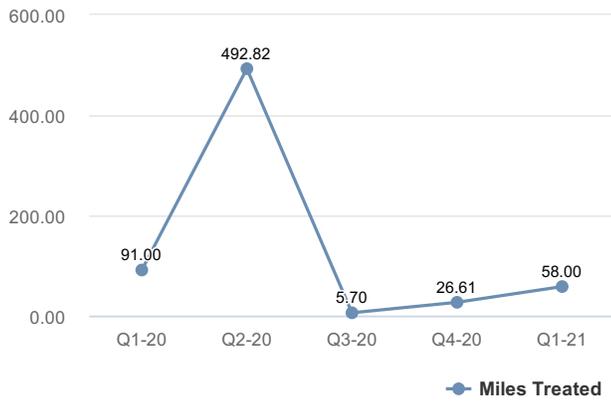




Roadside Vegetation Treatment

Roadside Vegetation Treatment

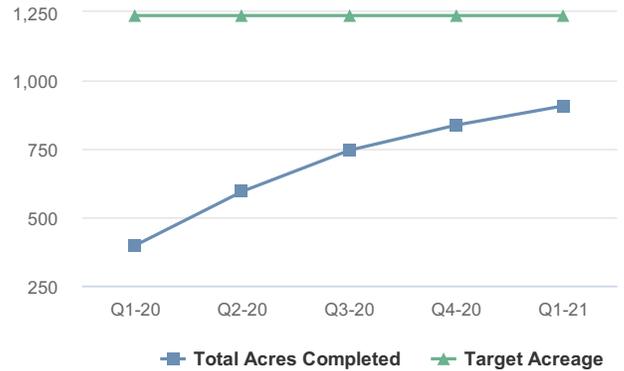
Roadside Vegetation Miles Treated



Ponderosa West Grass Valley Defense Zone Project

Ponderosa West Grass Valley Defense Zone Project

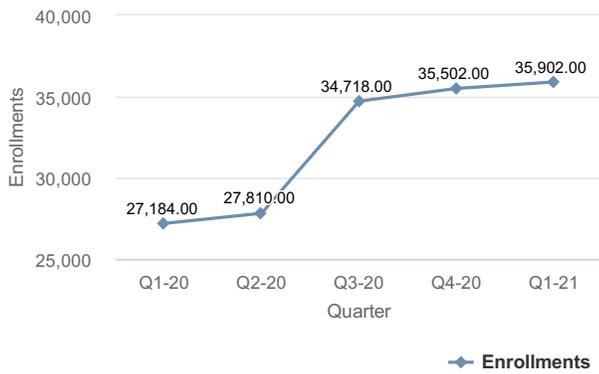
Ponderosa West Grass Valley Defense Zone Project (Cumulative Acres Completed by Quarter)



Improve Early Warning Systems and Emergency Communications to Reach Everyone

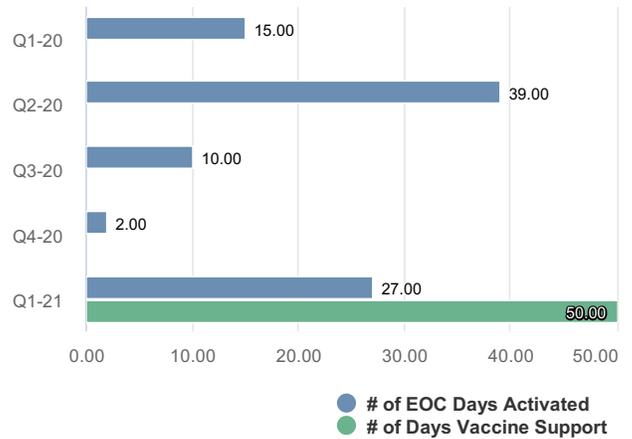
Improve Early Warning Systems and Emergency Communications to Reach Everyone

Total Code Red Emergency Alert Enrollments Per Quarter (Residential)



Emergency Response Activation

Emergency Response Activation



Owner

 Steve Monaghan (IGS)



Focus on a post-pandemic economic recovery strategy emphasizing resiliency and entrepreneurship; retaining and attracting high quality jobs; investing in major infrastructure projects; and working in partnership with our municipalities to support our small business and tourism sectors.



Progress Update

Q1-21

With the County still in the “Purple Tier,” staff focused on ensuring local businesses had the information and resources they needed to operate safely to protect their employees and customers. Staff continued to host regular COVID-19 Business Task Force meetings and public webinars, and conduct direct outreach to business owners. Other highlights from the first quarter included:

- In January, the Nevada County Relief Fund distributed \$287,500 in micro-grants, which included a \$100,000 "challenge grant" from the County, to 73 small business owners.
- The Sierra Business Council (SBC) provided technical assistance to small businesses, including 342 hours of one-on-one business counseling to 136 unique businesses.
- CDA staff worked with local business owners to learn how to improve the customer's experience of the County permitting process.

Next Steps

Q1-21

With the arrival of the American Rescue Plan funds, the Board may dedicate up to 30%, approximately \$5.8 Million, for “Community & Economic Resiliency” including new grants and low-interest loans to bolster the economy. Pending Board approval, these new programs may be rolled out in Quarter 2. Staff will continue to host monthly COVID-19 Business Task Force meetings and public webinars, and conduct direct outreach to business owners to notify them of new state and federal grant opportunities and the most current public health guidelines.

Initiatives



Maintain GoNevadaCounty.com to promote sustainable tourism

Board of Supervisors 2021 | 7/1/20 - 6/30/21



Partner with the Sierra Business Council to support Economic Development countywide.

Board of Supervisors 2021 | 1/1/21 - 12/31/21



Provide support to small businesses impacted by Covid-19 pandemic.

Board of Supervisors 2021 | 1/1/21 - 12/31/21



Support development of the Higgins Area Plan

Board of Supervisors 2021 | 1/1/21 - 12/31/21



Support development of the Penn Valley Community Center

Board of Supervisors 2021 | 1/1/21 - 12/30/21



Identify lessons learned and opportunities to enhance permitting processes

Board of Supervisors 2021 | 1/1/21 - 12/30/21



Seek Federal and State Funding Opportunities for Infrastructure Projects Including Broadband

Community Development Agency | 1/1/21 - 12/31/21



Nevada County Energy Action Plan Implementation

Community Development Agency | 3/1/20 - 12/31/21



Support development of a Soda Springs Visitors Center with stakeholders

County Executive Office | 3/1/19 - 12/1/20



Partner with the Nevada County Relief Fund to support Covid-19 recovery efforts

County Executive Office | 7/1/20 - 12/31/20



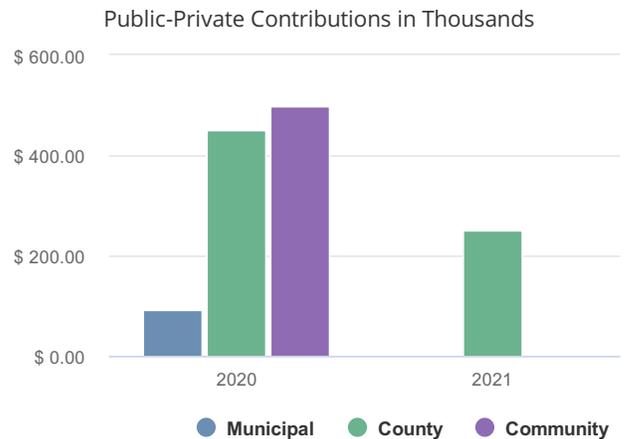
Sierra Business Council Metrics

Sierra Business Council Metrics



Nevada County Relief Fund

Nevada County Relief Fund



Owner



Caleb Dardick (CEO)





Broadband

Board of Supervisors 2021

Equitably expand broadband to support economic development, distance-learning, telework, telemedicine, and general quality of life for all residents by championing the implementation of Nevada County Broadband Strategy Plan policies and last-mile infrastructure projects.



Progress Update

Q1-21

Expediting access to the internet for all residents is a County priority. The County's Broadband Work Group meets regularly to promote the expansion of rural broadband through our "Last-Mile Grants Program," "Dig Once" policy, and legislative advocacy. Highlights of our work in the first quarter included:

- In January 2021, the County and Sierra Business Council (SBC) solicited Requests for Applications (RFA) for the second round of the "Last-Mile Broadband Grant Program."
- In March 2021, SBC and County staff concluded a competitive application process, which included facilitation of pre-application Q & A conference, interviewing of final applicants, scoring of all applicant submissions.
- The review team recommended funding Nevada County Fiber, Inc., Northern Sierra Fiber, Exwire, Inc. dba Oasis Broadband, and Spiral Fiber, Inc., who each offer unique and innovative approaches to expanding broadband in areas challenged by both the geographic infrastructure challenges and the low population density.
- The Broadband Work Group continues to investigate how to overcome CEQA specific barriers for providers implementing local last-mile broadband projects in Nevada County.
- The Broadband Work Group continues to advocate for state and federal resources to expand rural broadband.

Next Steps

Q1-21

Next quarter, the County's Broadband Work Group expects:

- to recommend the Board of Supervisors allocate \$500,000 for the second round of "Last-Mile" grants, which should result in up to 440 new connections;
- to have a recommendation for a countywide programmatic EIR or "tool kit" to facilitate speedier implementation of last-mile broadband projects in Nevada County; and
- to ramp up efforts to secure federal funding for large-scale broadband projects with the assistance of a new federal lobbyist.



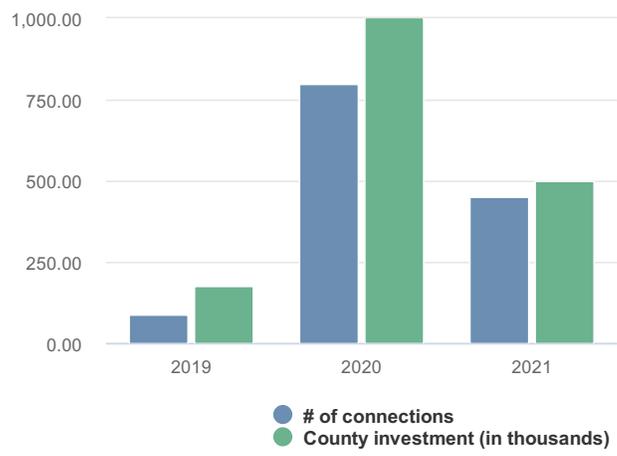
Initiatives

- **Adopt a policy declaring “Broadband is essential infrastructure” to signal this is a County priority.**
 Board of Supervisors 2021 | 1/1/21 - 12/31/21
- ↑ **Develop an environmental permitting “toolkit” to facilitate broadband.**
 Board of Supervisors 2021 | 1/1/21 - 12/31/21
- ↑ **Manage the “Last-Mile” Broadband Grant program with Sierra Business Council.**
 Board of Supervisors 2021 | 1/1/21 - 12/31/21
- **Evaluate the feasibility of a pilot “line extension” grant program.**
 Board of Supervisors 2021 | 1/1/21 - 12/31/21
- **Update the “Broadband Strategy” with Sierra Business Council.**
 Board of Supervisors 2021 | 1/1/21 - 12/31/21
- **Develop process and funding guidelines to support “Dig Once” initiatives.**
 Board of Supervisors 2021 | 1/1/21 - 12/31/21
- **Develop a map of projects in the County to show service areas and gaps.**
 Board of Supervisors 2021 | 1/1/21 - 12/31/21
- ↑ **Engage and inform the community about County efforts to expand Broadband,.**
 Board of Supervisors 2021 | 1/1/21 - 12/31/21
- ↑ **Advocate at state and federal level for funds to expand rural broadband.**
 Board of Supervisors 2021 | 1/1/21 - 12/31/21

Measures

- ↑ **Last-Mile Broadband Connections**
 Board of Supervisors 2021

↑ Last-Mile Broadband Connections Last-Mile Broadband Connections



Owner

Steve Monaghan (IGS)



Maintain and continue to improve the cannabis permitting and enforcement program to promote permitted cannabis activities while investigating options for additional license types related to larger cultivation area and micro-businesses.



Progress Update Q1-21

The Community Development Agency saw a large increase in application submittals during this quarter, receiving 30 new applications in one month alone. Staff have prioritized cannabis core services (permit reviews, inspections, and outreach) in order to effectively manage this influx of applications.

Other highlights included:

- CDA staff have made significant progress collaborating with Humboldt State University on a draft equity grant assessment and program.
- The Treasurer/Tax Collector has continued public outreach and made significant progress this past quarter in tax collections.
- Staff received approval by the Board of Supervisors regarding several cannabis specific ordinance updates.
- Cannabis Compliance staff have continued to face challenges related to verifying unpermitted cannabis as the cultivation season has begun and the division has begun to receive public complaints.

Next Steps Q1-21

During the next quarter, cannabis core services will remain the priority as there is a significant workload for staff to review and process in a timely manner. Staff will also:

- Continue to meet with Humboldt State University to further develop the draft equity assessment and program and meet internally to continue to research increased canopy and micro business license type viability.
- Continue to review the cannabis land-use permitting process and make improvements where necessary.
- Collaborate with the County Treasurer/Tax Collector to continue to focus on registering new cultivators and collecting on those who are already registered.
- Look to collaborate with the Sheriff's Office in addressing public complaints regarding unpermitted cannabis cultivation while further researching tools to improve the ability to verify unpermitted cannabis violations.

Initiatives

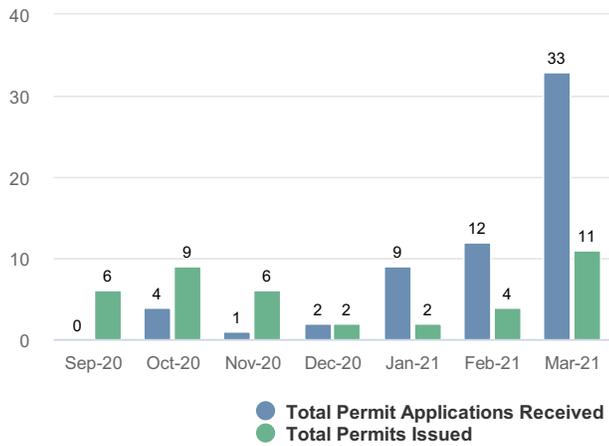
- Maintain Collaborative Illegal Cannabis Cultivation Enforcement Program**
Cannabis Division | 12/1/19 - 12/31/20
- Collect Quarterly Cannabis Business Taxes**
Cannabis Division | 7/1/19 - 6/30/20
- Research New Cannabis License Types**
Cannabis Division | 4/1/20 - 12/31/20
- Research Compassionate Use**
Cannabis Division | 3/1/20 - 4/1/21
- Maintain a Cannabis Permitting Program**
Cannabis Division | 1/1/20 - 12/31/20

Measures

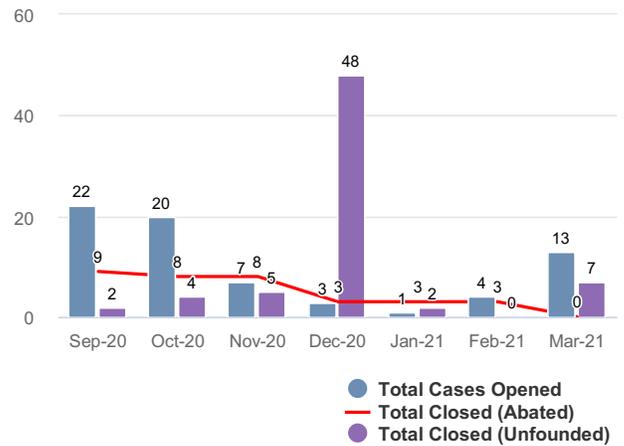
 **Cannabis Enforcement Complaints**
Cannabis Division

 **Cannabis Permits**
Cannabis Division

 **Cannabis Permits**
Cannabis Permits



 **Cannabis Enforcement Complaints**
Cannabis Enforcement Complaints



Owner

 Mali Dyck (CEO)





Housing

Board of Supervisors 2021

Coordinate with local jurisdictions, developers, and other partners to facilitate development of and access too affordable and workforce housing development.



Progress Update

Q1-21

In collaboration with community partners and stakeholders, Nevada County Housing and Community Services works to develop and implement options for housing development and programs to expand housing options for individuals.

Highlights from the first quarter included:

- Construction has started on the **Brunswick Commons** site with underground work and work on retaining walls continuing over the winter; foundation construction is in progress, and construction financing was completed in December.
- HCS identified and collaborated with Nevada City's **Cashin's Field** project for 51 units of affordable housing. Tax credits were awarded in November, construction financing is projected to close in May, 2021, and construction is scheduled to start in the summer of 2021. This project was selected as the first Western Nevada County Local Housing Trust Fund project.
- **Penn Valley Senior Housing Project** is scheduled to open end of May. Building will be done in next few weeks, but waiting on full PG&E service connection.
- A developer was selected by State procurement process for development of the **Truckee CHP surplus property**. Design is in process; town of Truckee is lead.
- HCS applied for and was awarded **No Place Like Home Round 2** for an amount of \$1,412,000, which will be used to convert an existing three bedroom, two bath County owned property into six individual units of permanent supportive housing. An architect was selected for the project and the design review process has begun. Estimated completion date of December of 2022.
- HCS is currently working with local municipalities to establish and coordinate funding of affordable housing through the use of a **Local Housing Trust Fund** through the Permanent Local Housing Allocation (PLHA). Formative discussions will begin in April about a long term funding plan for the landlord recruitment and retention program.

Next Steps

Q1-21

Nevada County Housing and Community Services will continue to work with partners and stakeholders to support construction of the Brunswick Commons development, explore options for development in Eastern County, identify parcels and project partners for potential developments, deliver down payment and rental assistance, and coordinate on funding opportunities.



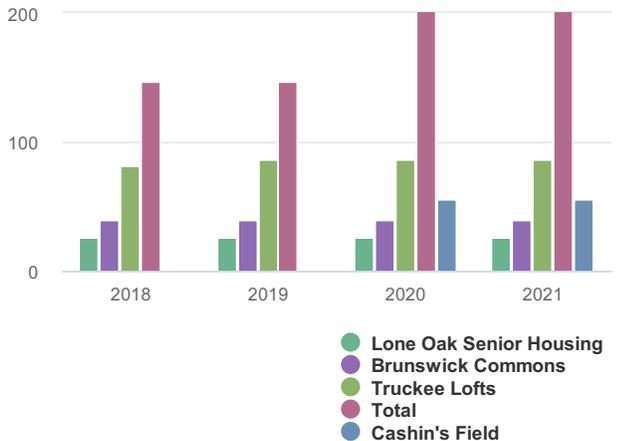
Initiatives

- ↑ **Truckee Lofts Project**
 Board of Supervisors 2021 | 7/1/18 - 7/1/19
- ↑ **Penn Valley Senior Housing Project**
 Homeless Plan Phase 1 | 7/1/18 - 1/1/20
- ↑ **Implement a centralized landlord recruitment and retention program**
 Homeless Plan 2021 | 3/1/21 - 3/31/21
- ↑ **Facilitate and promote partnerships for the development of affordable and supportive housing**
 Homeless Plan 2021 | 3/1/21 - 3/31/21
- ↑ **Expand and strengthen non-congregant, navigation-based, interim housing options**
 Homeless Plan 2021 | 3/1/21 - 3/31/21

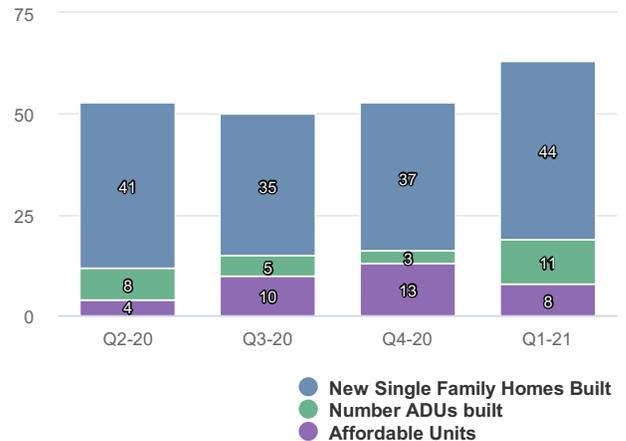
Measures

- ↑ **New Housing Units Built**
 Community Development Agency
- ↑ **Housing Projects in Planning**
 Homeless Plan Phase 1

↑ **Housing Projects in Planning** Housing Projects in Planning



↑ **New Housing Units Built** New Housing Units Built



Owner

Mali Dyck (CEO)





Homelessness

Board of Supervisors 2021

In partnership with community providers and other jurisdictions, utilize housing first and continue efforts to prevent homelessness, provide emergency shelter, expand supportive services, secure housing, and enhance coordination to address the needs of the homeless population and to mitigate impacts on the community.



Progress Update

Q1-21

Housing and Community Services, Nevada County Behavioral Health, other County departments, and community partners and stakeholders work together to develop and expand homelessness services in Nevada County. Highlights from FY 19/20 include development and implementation of the HOME Team, implementation of a Homeless Plan that coordinates efforts across previous strategic plans, and leveraging funding to strengthen and expand shelter operations during COVID-19 through the Operation Sugarloaf and Hearth projects as well as the Homekey project.

During the first quarter, Housing and Community Services:

- Worked with the Nevada Regional Continuum of Care to draw down funding for homeless services, including funding related to COVID-19, as well as coordinating efforts within the department to apply for new funding sources for homelessness services.
- Improved fiscal sustainability for the Bridges to Housing program through use of GBHI and MHSA funding, and by acquiring 12 additional Housing Choice Vouchers, and continues the efforts to increase capacity for tenants through landlord recruitment and retention.
- Made progress on the renovation construction on Odyssey House, which is scheduled for completion in August, and will increase bed and service capacity for residential mental health treatment. Ongoing homelessness efforts include more effectively utilizing coordinated entry, onboarding all providers to the Homeless Management Information System (HMIS), improving effectiveness of the By Name List, coordinating with jails to connect homeless individuals to services upon release, working with the state Housing is Key platform to centralize management of rental assistance funds, providing leadership to the Continuum of Care (CoC), and keeping the public informed and engaged in homelessness efforts.

These initiatives to address homelessness are further outlined in Nevada County's Homeless Plan, which can be found on the Nevada County Better Together Website.

Next Steps

Q1-21

Nevada County will continue to consider options to expand supportive services in Eastern Nevada County, consider models and identify and apply for funding opportunities for a navigation center, apply for unique, one-time funding opportunities during the COVID-19 pandemic to address homelessness, and provide effective services to prevent homelessness to individuals in Nevada County. Housing and Community Services, together with Nevada County Behavioral Health and Nevada County Department of Social Services, is currently working on phase 2 of the Homeless Plan to identify and put in action the next phase of initiatives.



Initiatives



Complete Renovation of Odyssey House Mental Health Residential Treatment Center

Homeless Plan Phase 1 | 1/1/19 - 4/13/21



Increase availability of rental assistance and mortgage assistance to prevent individuals and families from becoming homeless

Homeless Plan 2021 | 3/1/21 - 3/31/21



Expand access to and availability of services and housing to foster and TAY youth to prevent long term homelessness and pre...

Homeless Plan 2021 | 3/1/21 - 3/31/21



Strengthen housing focused case management and post housing supportive services

Homeless Plan 2021 | 3/1/21 - 3/31/21



Expand year-round shelter capacity

Homeless Plan 2021 | 3/1/21 - 3/31/21



Provide strong leadership to the Nevada County Regional Continuum of Care

Homeless Plan 2021 | 3/1/21 - 3/31/21



Strengthen the coordinated multi-disciplinary case conferencing team (HRT)

Homeless Plan 2021 | 3/1/21 - 3/31/21

Measures



Point in Time Homeless Count

Homeless Plan Phase 1



Coordinated Entry Calls for Homeless Services

Homeless Plan Phase 1



Recuperative Care

Homeless Plan Phase 1



Low Barrier Sheltering

Homeless Plan Phase 1



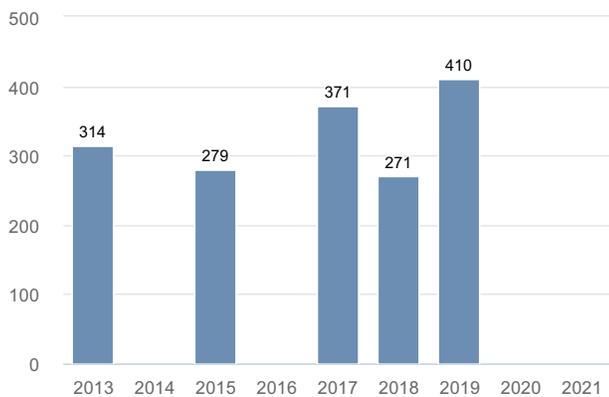
HOME Team FY 20/21

Homeless Plan 2021



Point in Time Homeless Count

Point in Time Homeless Count

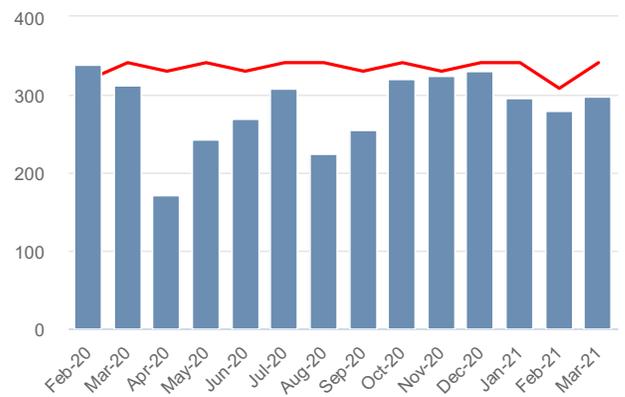


● Actual



Low Barrier Capacity and Beds Occupied

Low Barrier Sheltering



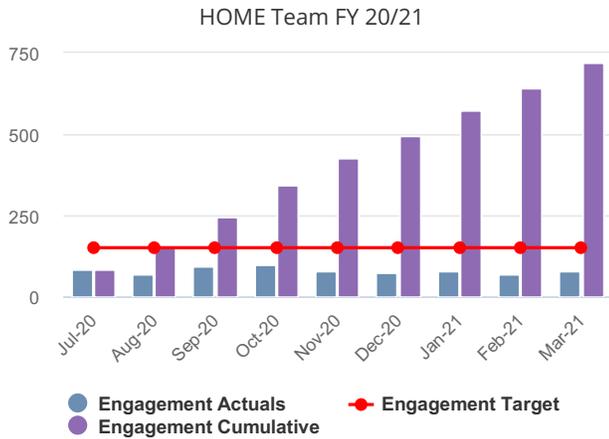
● Beds Occupied Monthly — Beds Available Monthly





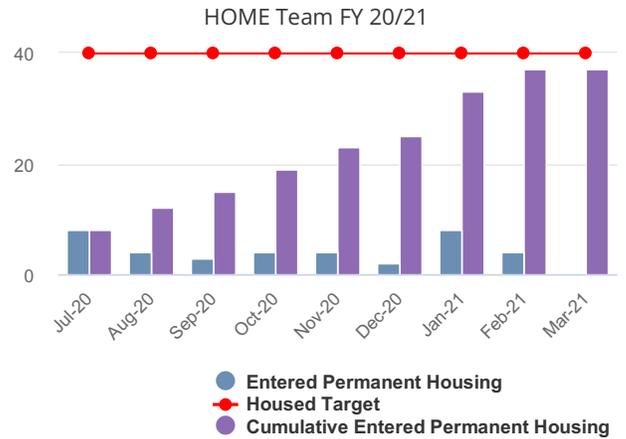
Engagement

HOME Team FY 20/21



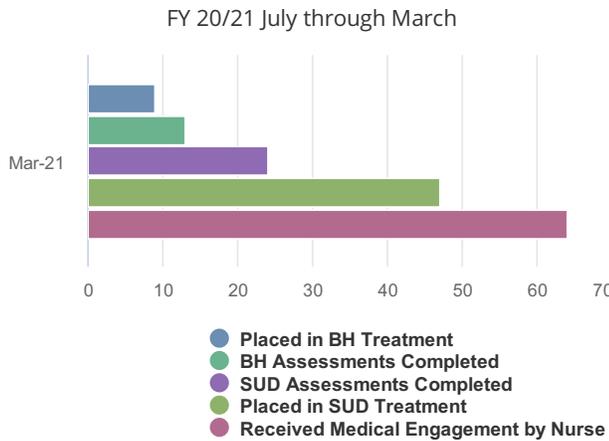
Entered Permanent Housing

HOME Team FY 20/21



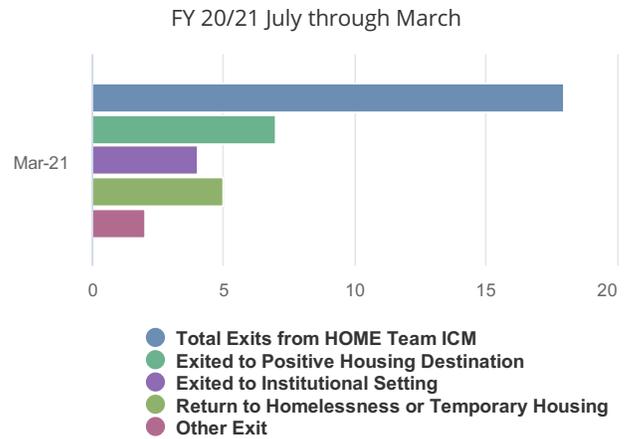
HOME Team Case Mgmt Services (Duplicated)

HOME Team FY 20/21



HOME Team Intensive Case Mgmt Program Exits (Duplicated)

HOME Team FY 20/21



Owner



Mike Dent



Initiative Details

Board of Supervisors 2021

Initiatives	Progress Update	Next Steps
OBJECTIVES		
 Financial Stability and Core Services		
 Control Staffing Levels and County Costs by Reviewing All Requests for Staffing Changes and Vacancies for Revenue Availability and Staffing Alternatives. County Executive Office	<p>The County Executive office continues to review and carefully consider all requests to fill vacancies and reclassify existing positions. Recently, the closure of Juvenile Hall reduced the overall FTE count and new positions were reviewed to address increased workloads in other departments.</p>	<p>With the budget adoption in June for next fiscal year, several staffing changes will bring additional efficiencies and improve service delivery for County residents.</p>
 Implement Technology, Roads and Facilities Projects as Identified in the County's Financial Management Plans. Information and General Services	<p>In support of the Information and General Services Strategic Plan we have advanced several projects which meet the needs of the County and its citizens. IS has deployed Carbon Black to all county workstations, an endpoint protection tool that allows us to protect workstations even when teleworking from home and not connected to our network. In further support of continually enhancing our security we have completed an upgrade to our County Firewall.</p> <p>IS continues to collaborate with departments to find ways to improve service capacity and provide better services. This last quarter this was exemplified by deploying a Road Closure web application to be used by Public Works to post road closures. The data is also available on the Ready Nevada County Dashboard and automatically sent to Google Maps. IS also provided all technical support and infrastructure for the new Vaccination Center for Public Health implemented quickly to meet go-live date.</p> <p>Additionally, during this last quarter IS completed several projects that support our goal of operational excellence. IS deployed a new County telephone system ensuring reliable operations and technology while enhancing telework capabilities. IS upgraded approximately a dozen servers hosting business applications and enterprise infrastructure to the latest operating system and database version ensuring continued reliability of the infrastructure and security.</p> <p>Facilities had completed the Draft Capital Facilities Master Plan and distributed at the Board of Supervisors workshop. Bear River Library Branch, New Truckee Library, Truckee Joseph Center, Animal Shelter are continued priorities for facilities as per our Capital Facilities Master Plan.</p>	<p>In line with the IGS Agency Strategic Plan some of the upcoming and continuing projects are:</p> <ul style="list-style-type: none"> • Working with the Auditor Controller's Office to migrate the County Financial System from the on-premise application to a cloud hosted system over the next several quarters of 2021. • IS will assist with County Counsel's implementation of a new Case Management System. • IS will assist Risk Management in deploying an emergency alert system that can issue silent or audible alerts to county computers to be used in active shooter or other emergency situations. • Working with the Sheriff's Office to select and deploy Sheriff body worn camera solution as well as addressing the additional infrastructure needs to store increased video that is created as a result. • New technology at the Penn Valley Library will be deployed which will support after-hours access to citizens. • Additional business process automation solutions are in development and will be deployed in the next quarter. The first solution is for Grant applications, for tracking of an HHS program, and the second solution is for tracking of tuition reimbursement applications. • Reviewing backup and disaster recovery capabilities against defined critical business process to provide qualifications as replacement solution is scoped. Defining final requirements list for new data storage solution to be purchased in summer 2021 to replace end-of-life storage platform. • IGS Customer Care will be releasing new cyber security training and application trainings in April of 2021. • Facilities will be bringing the Capital Facilities Master Plan for approval in Spring of 2021. Grass Valley Veteran's Hall flooring is out for bid and should begin and be completed by Q3 of 2021.



Initiatives	Progress Update	Next Steps
 <p data-bbox="152 159 375 233">Increase Collection of Delinquent Taxes Nevada County</p>	<p data-bbox="456 172 982 646">The Treasurer & Tax Collector’s Office has collected \$600k in delinquent secured tax payments since January 1, 2021, which includes 138 properties that have fully redeemed delinquent taxes with an ending balance of delinquent secured taxes at \$5.2M. We have collected 98.5% of 1st installment payments and 95.7% of 2nd installment payments as of April 20, 2021 with a total outstanding unpaid balance for current secured taxes at \$8M out of a \$270M secured roll. Delinquent Tax Reminder letters will be mailed in May which will reduce this delinquency rate. Although unable to hold an annual auction in 2020 we are preparing for the 2021 auction which will bring in large redemption figures for long-standing delinquent accounts and get these properties back to a paying status.</p> <p data-bbox="456 661 982 957">Since January 1, 2021 we have received collections of over \$70K for delinquent unsecured accounts bringing the total outstanding delinquent unsecured balance to \$389K and releasing over 70 liens for taxpayers who have made payment in full. Staff is currently working a large collection of \$50,000 for an unsecured account dating back to 2009/2010 and are proactively filing 10 year lien extensions for all of 2021 which will help to enforce collection efforts long term.</p> <p data-bbox="456 974 982 1241">Due to COVID 19 restrictions on intercepting State Tax refunds, we have been limited in this area but we continue to prepare and download this data into the CalTrecs system so our intercepts are in place when filings occur. To help us navigate the ever increasing complex world of bankruptcy filings, we sent several staff to a CACTTC sponsored bankruptcy training to better prepare for a potential increase in filings.</p> <p data-bbox="456 1257 982 1524">We have processed over 500 penalty waivers equating to just over \$150k in penalty reductions since March 2020 with due date extensions per the Governor’s Executive Order until 05.06.21. The office continues to offer alternative methods of payment for taxpayers throughout the COVID pandemic, as a result, over \$10M in electronic payments have been processed during this timeframe, as compared to \$6M the previous year.</p>	<p data-bbox="1010 159 1536 426">With year-end approaching, we will begin sending out delinquent tax notices and notices of impending power to sell. These notices often generate an influx of redemptions. The annual tax sale will be held this year in November which can potentially be a little larger than past years due to the fact that an auction was not held in the 2020 fiscal year. Collections are cyclical in nature and worked every day so efforts are always full force for these accounts.</p>
 <p data-bbox="152 1562 428 1675">Increase Countywide Fiscal Expertise Through Training, Reporting and Collaboration County Executive Office</p>	<p data-bbox="456 1562 982 1881">In the first quarter of 2021, the CEO office continued its CSAC Challenge Award winning Interim Budget Analyst program to assist with the development of the fiscal year 21/22 budget. In 2021, 3 staff were selected to participate in the program, selected from the Health and Human Services Administration, Social Services and Transit departments. The program enhances fiscal expertise countywide through the engagement of the selected staff in all phases of budget review and the Budget Subcommittee process.</p>	<p data-bbox="1010 1562 1536 1619">CEO staff will be reviewing training, reporting and collaboration opportunities over the coming months.</p>



Initiatives	Progress Update	Next Steps
 <p>Manage Core Services Levels by Reorganization or Streamlining Current Resources. County Executive Office</p>	<p>Recent reorganization projects include preparation for the movement of Collections to the Treasurer Tax Collector, reducing staffing levels by 1, closure of Juvenile Hall, and extensive analysis in CDA to identify multi-department impacts and staffing needs to address the growling Cannabis permitting program.</p>	<p>Identifying opportunities for reorganization and/or streamlining is a continuous process, and one that County staff will continue to evaluate on an ongoing basis.</p>



Initiatives	Progress Update	Next Steps
 <p data-bbox="151 159 391 254"> Ensure Healthy Performance of County General Fund County Executive Office </p>	<p data-bbox="456 159 948 216">This first quarter report covers the 3rd Quarter of the 20/21 fiscal year.</p> <p data-bbox="456 233 948 378">Fiscal Q3 Revenues continue to show a significant positive variance over historical averages. As with the previous two quarters, this is being driven primarily by Federal Coronavirus Relief Fund (CRF) revenues and PG&E Settlement revenues.</p> <ul data-bbox="456 394 972 709" style="list-style-type: none"> • Federal Coronavirus Relief Fund (CRF) revenues received: <ul data-bbox="500 464 972 674" style="list-style-type: none"> • \$2.5M \$1.1M of the \$10 million received from the State was expended by General Fund departments in FY 2019/20 but revenue was recognized in 2020/21 • Another \$1.4M of the \$10 million received from the State was expended by General Fund departments in FY 2020/21 • PG&E Settlement revenues received: \$3.4M <p data-bbox="456 726 948 814">When offsetting for these deposits, revenues are slightly favorable, exceeding the average year-to-date percent of budget by 1.12%.</p> <p data-bbox="456 831 979 1035">Fiscal Q3 Expenses continue to be above the year-to-date average performance, but by a shrinking margin, coming in at 1.4% over historical averages as compared to 8% in Q2 and 11% in Q1. The reason for this variance continues to be the pre-payment of Miscellaneous PERS Unfunded Amortized Liabilities (UAL) in the amount of \$13.7M.</p> <p data-bbox="456 1052 979 1404">As mentioned to the Board of Supervisors in the June 2020 Budget Hearing as a possible pension cost saving measure, the County will save approximately \$472,000 by pre-paying these PERS costs in one lump sum rather than paying on a monthly basis throughout the 20/21 fiscal year. Because of the lump sum vs. monthly payment it appears there's a significant variance in early months of the fiscal year, but that variance will even out over the year. When adjusting for the pre-payment costs, expenses are actually less than historical year-to-date averages by 3.7%.</p> <p data-bbox="456 1421 979 1598">Some of these savings are attributable to COVID-19 cost-controlling plans enacted by departments at the onset of the public health emergency. We will continue to be vigilant in managing expenses as the COVID-19 impact plays out through the rest of the year.</p> <p data-bbox="456 1614 979 1818">In summary, when adjusting for the anomalies described above, overall performance is healthy. For certain departments that may be subject to COVID related threats, and CEO staff will continue to be vigilant in monitoring revenue and controlling costs accordingly. But overall, this initiative is marked as On Target.</p>	<p data-bbox="1010 159 1533 426">Revenue projections and expenses will continue to be closely monitored for ongoing COVID-19 impacts throughout this year. Additionally, County Executive Office staff will be presenting in Q2 of 2021, a plan to the Board of Supervisors for the use of American Rescue Plan revenues. 50% of the estimated \$19.3 million allocation to the County of Nevada is expected to be received in 2021, with the remainder received in 2022.</p>



Initiative Details

Board of Supervisors 2021

Initiatives	Progress Update	Next Steps
OBJECTIVES		
 Emergency Preparedness		
 <p>Continue Facilitating the Yuba River Cohort to Increase Safety at the River for Neighbors and Visitors County Executive Office</p>	<ul style="list-style-type: none"> Advanced mile marker project to provide the public and first responders a way to articulate the location of public safety incidents to expedite critical care. Implemented unified interagency messaging campaign to increase awareness of public safety and stewardship messages, such as cold water, River Ambassador recruitment, leave no trace, parking, etc. Placed order for three additional emergency call boxes to increase connectivity in remote river canyon to expedite emergency response. 	<ul style="list-style-type: none"> Form a subcommittee to examine parking enforcement and make recommendations. Identify next steps on advancing new parking lot between Purdon and Edwards Crossings. Continue unified interagency messaging campaign in advance of visitation surges. Continue to advance the mile marker project to provide the public and first responders a way to articulate the location of public safety incidents to expedite critical care. Help recruit 2021 River Ambassadors to reduce heavy-use impacts at the river and promote safe recreation. Place life jackets at river crossings to reduce drownings. Install new call boxes to increase connectivity in remote river canyon to expedite emergency response.
 <p>Reduce Hazardous Vegetation on County-Maintained Roads and County Owned Property Information and General Services</p>	<ul style="list-style-type: none"> Developed vegetation treatment plans (Public Works and Facilities Management) for the following properties: La Bar Meadows, Cascade Shores, and the Animal Shelter. Procured a masticator for hazardous vegetation removal which will significantly expedite fuel treatment on all County properties. Received proposals, hired vendors, and scheduled work to begin in Q2 for the Nevada County Egress/Ingress Fire Safety Project to provide 200 miles of vegetation treatment on critical evacuation routes over the next two years. 	<ul style="list-style-type: none"> Commence work on the Nevada County Egress/Ingress Fire Safety Project. Begin fuels treatment on the Cascade Shores and Animal Shelter properties with the newly acquired masticator.



Initiatives	Progress Update	Next Steps
 <p>Planning and Preparedness Office of Emergency Services 2021</p>	<ul style="list-style-type: none"> • Launched Zonehaven Project Kick-Off with Law Enforcement and Fire. Zonehaven helps first responders plan, train, and execute live evacuations. This tool helps bridge the gap between first responders and community members through instant alerts and clear communication. Residents will be able to use this system to find out if their properties are under evacuation warnings, orders, or other types of advisories, to see which roads are closed, and to find information regarding temporary evacuation points. • Grew CodeRED Emergency Alert household registrations by 32% over the past calendar year. • Participated in a community emergency preparedness drive-thru event hosted by FREED in which evacuation tags, hand-crank radios, PPE, and disaster readiness materials were provided to more than 400 community members. • Attended multi-day FEMA & CAL OES alert and warning training to enhance Nevada County's emergency alert policies and procedures. 	<ul style="list-style-type: none"> • Secure law enforcement and fire agency approval for all Zonehaven evacuation zones, as well as launch the Know Your Zone community awareness campaign in Q2. • Send a letter to unincorporated residents countywide to encourage implementation of defensible space, land stewardship, as well as share green waste disposal options. • Share a 15-minute <i>Ready, Set, Go!</i> community preparedness video with the public. The film is a collaborative effort between OES, the Sheriff's Office, FREED Center for Independent Living Center, and 211 Connecting Point designed to accompany the 2021 <i>Ready, Set, Go! Handbook</i> which will be mailed to the public in May. • Participate in a PG&E tabletop exercise designed to increase wildfire and Public Safety Power Shutoff response readiness. • Support the Yuba River Cohort Communications Subcommittee with public messaging for the wildfire and tourist seasons on the South Yuba River.
 <p>Hazard Mitigation Office of Emergency Services 2021</p>	<ul style="list-style-type: none"> • Received \$3.4M Community Development Block Grant allocation to conduct wildfire mitigation in Western Nevada County. • Launched new Defensible Space Inspector Collector App. This will help to expedite field Defensible Space inspections and allow for more case viewing options. • OES funded grant writing for a generator for the Town of Washington. This grant was awarded by CAL OES (\$101K) and will fund two generators for the Fire Station and Water treatment plant as well as some Fire Radios. • OES led numerous planning meetings with NSAQMD, CAL FIRE, FSC & the Planning Department to strategize on bringing an Air Curtain Incinerator to Nevada County. An Air Curtain Incinerator would provide an affordable year-round green waste option for residents and relieve pressure on the transfer station. • Completed \$300,000 funding request to FEMA to update the CWPP & LHMP. It is essential that the County of Nevada have a current LHMP as is it a pre-requisite to be eligible for FEMA's Hazard Mitigation Grant funding. 	<ul style="list-style-type: none"> • OES will submit 3 CAL FIRE Fire Prevention Hazardous Vegetation Reduction Grants for Ponderosa Phase II, South County Fuel Break, and the South Yuba Rim Shaded Fuel Break. • OES will partner with the Fire Safe Council to host free residential green waste events in Western Nevada County and Eastern Nevada County in May and June. • OES will continue to partner with Public Works and GIS to complete a dashboard displaying the quarterly schedule for hazardous fuel reduction efforts along evacuation routes. This tool will keep residents informed of the Roads Department's wildfire mitigation work along county-maintained roads. • OES DSI Team will inspect 2 at risk communities in Q2.



Initiatives	Progress Update	Next Steps
<p> Response Office of Emergency Services 2021</p>	<ul style="list-style-type: none"> Supported the Nevada County Public Health Department to develop a high-throughput COVID vaccine clinic which is now administering 1,625 vaccines weekly. OES helped Nevada County get included in Phase I of My Turn, the state's one-stop-shop vaccine scheduling tool, to get more vaccines into the arms of residents faster. Recruited, trained, and grew Spanish Translation Team to ensure critical alert and warning messages reach the Spanish-speaking community in Nevada County. Supported 211 Connecting Point in responding to record-level vaccine-related calls. County Disaster Service Workers relieved pressure on 211 by working 14 days straight to relay COVID-19 vaccine information to the community. 	<ul style="list-style-type: none"> Outfit the Fire Liaison position with upgraded radios purchased with Homeland Security Grant funds. This will enable fire partners to have interoperable communications during a large-scale incident. Work to refresh its relationship with the ARES volunteer radio organization and will work to integrate their team into the EOC to ensure backup communications are in place for a large-scale disaster. Lead Lake Wildwood staff and first responders through a wildfire tabletop drill.
<p> Recovery Office of Emergency Services 2021</p>	<ul style="list-style-type: none"> Secured Woolman School eligibility to participate in CalOES' Personal Property Debris Removal Program. The Woolman School had not been eligible for the program initially. Through persistent advocacy to CalOES, this essential step to advance debris removal from the Woolman School was achieved. Advocated for the Bear Yuba Land Trust to be eligible for CalOES' Property Debris Removal Program to clear debris from the Independence Trail. This request remains outstanding. Coordinated with CAL OES and survivors to have vehicles and hazardous debris removed from private property that was destroyed in the Jones Fire. Led multi-agency and interdepartmental efforts to secure COVID-19 vaccine reimbursement from FEMA. 	<ul style="list-style-type: none"> Continue to lead efforts to recoup from FEMA \$170,000 in expenses the County incurred responding to the Jones Fire. Liaise between the Woolman School, Bear Yuba Land Trust, and CalOES to ensure debris removal programs continue at both sites. Coordinate cost reimbursement from FEMA as a result of expenses incurred by the County in response to COVID-19 vaccination efforts. Work with Jones Fire residents and CalOES to complete final debris removal documentation which will allow rebuilding to begin.
<p> Public Safety Power Shutoff Preparation Office of Emergency Services 2021</p>	<ul style="list-style-type: none"> Completed engineering and procured a generator for the Rood Center. Facilities is currently out to bid for the installation of the generator at the Rood Center which will increase resiliency and continuity of critical services at this campus. Initiated engineering for Wayne Brown Correctional Facility backup generator. Formalizing agreements for the early stages of engineering and installation of backup generators for Brighton Greens and Crown Point. Advocated for The Town of Washington to have a Community Resource Center (CRC) as currently, PG&E cannot support one. Working with PG&E to pave a site in the town for use by a mobile CRC van. Partnering with FREED to explore alternative accessible locations. The town of Washington experiences the most PSPS events which make an accessible Community Resource Center vital. 	<ul style="list-style-type: none"> Issue award for generator construction by mid-April, with construction completed by Q4 of 2021. Continue engineering, procurement, construction bid, and installation of a generator at the Wayne Brown Correctional Facility. Request PG&E to provide an infrastructure overview to EOC staff to prepare the EOC team for the upcoming Wildfire and PSPS season. Continue to advocate that PG&E provide a clear and quantitative plan for hazardous vegetation reduction and system hardening in Nevada County to mitigate and reduce the impacts of Public Safety Power Shutoffs.



Initiative Details

Board of Supervisors 2021

Initiatives	Progress Update	Next Steps
OBJECTIVES		
 Economic Development		
 Maintain GoNevadaCounty.com to promote sustainable tourism	<p>Due to the pandemic, the contractor continues to work with staff to ensure that the site content is consistent with the County's Public Health messages. Efforts to promote out-of-town travel continue to be augmented with promoting virtual events, additionally with the change in California COVID restrictions we have started reaching out again as people are starting to make in person travel plans.</p> <p>As expected, the site analytics are still below what they were for Q1 2020 as we were actively able to promote for almost all of that time as COVID hadn't hit yet. However, they have started to bounce back with the recent return of the targeted display and targeted search campaigns.</p> <p>Year over year, sessions are down about 13%, 21,549 in 2020 and 18,796 in 2021. Pageviews are only down just over 8%, with 29,107 in 2020 versus 26,590 this year. Total users is where you can see the most significant loss of outbound marketing, being down 29% year over year with 13,822 In 2021 and 19,295 in 2020.</p> <p>Targeted messaging (both display and search) and other social media outreach efforts have all resumed.</p>	<p>Contractor will continue to target the greater SF Bay Area as well as Sacramento Metro at the pre-pandemic scale, which we expect will result in stronger numbers as California continues to open up.</p>



Initiatives	Progress Update	Next Steps
 <p>Partner with the Sierra Business Council to support Economic Development countywide.</p>	<p>1. Business Technical Assistance:</p> <p>During the first quarter of 2021 SBC:</p> <ul style="list-style-type: none"> • Provided 342 hours of one-on-one business counseling to 136 unique businesses. Counseling topics ranged from business planning, access to capital, Covid-19 recovery, social media marketing, digital commerce and QuickBooks. • Assisted 6 businesses to access nearly \$1.2 million in capital (not including the Nevada County Relief Fund). • Subsidized 158 hours of virtual workshops and curriculum prep, including the 8-part Business Creator series with Sierra Commons and follow up Accountability Groups. Other topics included Digital Marketing Hour, Access to Capital and Business Planning. <p>2. Warm Handoff Coordination:</p> <ul style="list-style-type: none"> • Initial meeting with Buxton, a potential contractor focused on consumer intelligence technology and services to guide real estate site selection, business strategy, marketing, economic development. • Designated Leslie Williams from SBC staff as a member of the Economic Resource Council (ERC) outreach committee and continued participation in monthly board and committee meetings. • Initial meetings with Gil Mathews, new Executive Director of the ERC to explore further partnership opportunities. <p>3. Inclusive Business Collaboration:</p> <ul style="list-style-type: none"> • Participating in the planning of the Economic Development conference scheduled for October 25th . • Participated in monthly Business Task Force sessions and other webinars. • Participated in meetings regarding impact of tourism on the county's natural assets. <p>4. Rural Broadband Expansion:</p> <ul style="list-style-type: none"> • Participated in the County Broadband Working Group (see Broadband). 	<p>Next Steps for Q2 - April to June:</p> <p>SBC and the County are currently revising the contract for economic development administrative services for the 2021/2022 fiscal year. The goal is to maintain and amplify the most impactful aspects of the contract related to Business Technical Assistance and Rural Broadband Expansion, and shift the approach for warm handoff coordination and inclusive business collaboration to a post-covid focus that builds towards sustainability and resiliency.</p> <p>Specific next steps for Q2 - in addition to continuing work in progress includes:</p> <p>1. Business Technical Assistance:</p> <ul style="list-style-type: none"> • Launch Business Ignitor series and expand Accountability Group participation • Add Business Startup workshops • Assist businesses with new Federal grant applications: Shuttered Venue Operators Grant and Restaurant Relief Fund. • Expand reach of new finance focused business counselor • Meet with each chamber and ERC to ensure business assistance needs are being met and plan for 2021/2022 <p>2. Warm Handoff Coordination:</p> <ul style="list-style-type: none"> • Participate in panel interview of new CDA Director • Further develop relationship with Gil Mathews at ERC • Scope out work plan with county staff related to potential Buxton contract for economic development • Identify SBC staff person to be located at Nevada County Rood Center to assist in broader economic goals related to anticipated 2021/2022 contract <p>3. Inclusive Business Collaboration:</p> <ul style="list-style-type: none"> • Identify and engage speakers for the Economic Development conference scheduled for October 25th at the Center for the Arts. Create conference program. • Codify role in "Convene, Champion and Catalyze" task force • Provide input to the county related to potential uses of ARP funding to support community and economic resilience. <p>4. Rural Broadband Expansion (see Broadband)</p>



Initiatives	Progress Update	Next Steps
 <p>Provide support to small businesses impacted by Covid-19 pandemic.</p>	<p>With the County still in the “Purple Tier,” staff focused on ensuring local businesses had the information and resources they needed to operate safely to protect their employees and customers. Staff continued to host regular COVID-19 Business Task Force meetings and public webinars, and conduct direct outreach to business owners.</p> <p>In mid-December, the County issued its latest “challenge grant” of \$100,000 to the Nevada County Relief Fund, which netted \$287,500 to provide micro-grants to 73 small business owners (see also Nevada County Relief Fund update).</p>	<p>Staff continues to host monthly COVID-19 Business Task Force meetings and public webinars, and conduct direct outreach to business owners to notify them of new state and federal grant opportunities and the most current public health guidelines.</p>
 <p>Support development of the Higgins Area Plan</p>	<p>A South County Municipal Advisory Committee (MAC) has been formed to serve as a steering committee for the preparation of the document. The members of the MAC were appointed by the Board of Supervisors on April 13, 2021. Other Q1 highlights included:</p> <ul style="list-style-type: none"> • The County received a Local Early Action Planning (LEAP) grant from Housing and Community Development to fund planning projects that facilitate and support housing opportunities in the County. The LEAP funds will be used to hire a consultant to engage the community and prepare the Area Plan document that will identify housing opportunity sites in the Higgins Corner area in addition to identifying other development opportunities to support job creation and provide community services to residents. 	<p>An RFP will be sent out in April to solicit proposals from consultants with the intended result to have a consultant under contract by July 2021 to begin the development of the plan. In the meantime, County staff will be meeting with the newly formed MAC to inform the members about the Area Plan purpose and process and identify the timelines for the Plan.</p>
 <p>Support development of the Penn Valley Community Center</p>	<p>The County Executive Office and CDA are actively engaged in identifying ways the County can support this dream to become a reality. In Q1 of 2020, the County’s contracted grant writing firm, MDM Consulting was engaged to assist the Penn Valley Community Center Foundation in identifying potential funding sources and to develop a detailed workplan to move the project forward.</p>	<p>Continue to work with community volunteers to identify funding and opportunities for County support.</p>



Initiatives	Progress Update	Next Steps
 <p data-bbox="151 163 397 256">Identify lessons learned and opportunities to enhance permitting processes</p>	<p data-bbox="459 174 979 409">Community Development Agency staff have completed three (3) project “Hotwash” sessions with customers. One of those sessions was with a residential property owner and two (2) of those sessions were with the commercial business owners of Java Dream coffee shop in Penn Valley and Race Car Dynamics (RCD) in North San Juan for their development projects.</p> <p data-bbox="459 426 979 661">These sessions involved staff from across the agency and discussed many aspects of their experiences including but not limited to what worked well, what was unclear, overall communication, and suggestions for areas of improvement. There have been many takeaways from these sessions for options to improve CDA’s services and mold them around customer needs.</p> <p data-bbox="459 678 979 913">Some of these initiatives staff are reviewing options for include process mapping the customers initial experience, improving online information, implementing clearer permit process and inspection checklists, provide land-use software access to Nevada City staff, reviewing reconstruction policies, and tools to set clear expectations up front for projects.</p>	<p data-bbox="1011 163 1531 336">In the coming months staff will continue to look for land use projects where customers and the agency would benefit from conducting these “Hotwash” sessions. Also, staff will continue working making improvements to the aforementioned initiatives during Q2.</p>
 <p data-bbox="151 940 397 1054">Nevada County Energy Action Plan Implementation Community Development Agency</p>	<p data-bbox="459 951 979 1186">The County has created an Energy Efficiency Toolkit and “Best Bang for Your Buck Guide” to help residents and business owners navigate the complexities of energy efficiency action items. The toolkit and guide implements the County’s Energy Action Plan and provides information to the public to participate in reducing carbon and the impacts of climate change.</p>	<p data-bbox="1011 951 1531 1302">The County continues to collaborate with the Community Working Group to implement the Energy Action Plan. The Working Group is creating a list of helpful tips to reduce energy consumption that will be provided to the community through regular news flashes, social media outlets and websites. The Working Group will be engaging with the business community to identify programs and actions that will help businesses reduce energy consumption in addition to homeowners about energy efficient programs that are available when remodeling or constructing new homes.</p>
 <p data-bbox="151 1333 397 1423">Support development of a Soda Springs Visitors Center with stakeholders County Executive Office</p>	<p data-bbox="459 1344 979 1638">This quarter, Supervisor Hardy Bullock and County staff met with leaders from the Donner Summit Association to discuss next steps for a new visitor center, snow play area, and restroom facility. The DSA shared that parking, traffic, sanitation, and safe access to a snow play area remain challenges that need to be resolved. While a site has been identified, the group is investigating other sites that might decrease pressure at the summit, such as a snow-play area just below the summit.</p>	<ul data-bbox="1011 1344 1531 1459" style="list-style-type: none"> • The next step is to hold a town hall in August 2021 with stakeholders from Nevada and Placer counties to solicit community input and move the projects forward.
 <p data-bbox="151 1680 397 1816">Seek Federal and State Funding Opportunities for Infrastructure Projects Including Broadband Community Development Agency</p>	<p data-bbox="459 1680 979 1795">An Ordinance went into effect on February 15, 2021 amending the Road Standards to include telecommunication requirements for open trench work.</p>	



Initiatives	Progress Update	Next Steps
<p data-bbox="94 199 126 231"></p> <p data-bbox="151 159 423 254">Partner with the Nevada County Relief Fund to support Covid-19 recovery efforts</p> <p data-bbox="151 254 350 277">County Executive Office</p>	<p data-bbox="456 159 976 336">In January, the Nevada County Relief Fund awarded \$287,500 in "Survival Grants" to 73 small businesses. For this fourth round, the County's \$100,000 was matched by \$75,000 from the Town of Truckee, \$1,000 from Nevada City, and the balance came from local residents over the holiday season.</p> <p data-bbox="456 352 976 556">The Relief Fund issued forty-two \$5,000 micro-grants to businesses with employees, and thirty-one \$2,500 micro-grants to sole proprietors without employees. The Sierra Business Council (SBC) administered the grant application process with oversight provided by the Relief Fund's Community Advisory Council.</p> <p data-bbox="456 573 976 867">SBC received nearly 180 applications representing over \$700,000 in requests. After evaluating each application for eligibility, staff generated a randomly selected list that was reviewed by the Relief Fund's Small Business Team to ensure geographic and business type diversity. While the applicants certified they were following state and local public health guidelines, County and municipal staff verified they were in good standing and had no records of complaints.</p>	<p data-bbox="1011 159 1531 304">Pending the Board's decision about using American Rescue Plan Act monies for "Community & Economic Resiliency," there may be funds available next quarter to support a 5th round of micro-grants to eligible small businesses.</p>



Initiative Details

Board of Supervisors 2021

Initiatives	Progress Update	Next Steps
OBJECTIVES		
 Broadband		
 Adopt a policy declaring “Broadband is essential infrastructure” to signal this is a County priority.	Initiative is due to begin in Quarter 2.	
 Develop an environmental permitting “toolkit” to facilitate broadband.	<ul style="list-style-type: none"> • Broadband Work Group continues to investigate and validate CEQA specific barriers for providers implementing local last mile broadband projects in Nevada County • Evaluate a Countywide Programmatic EIR approach to address CEQA barriers. Determine short term and long term EIR sustainability costs, effort required, etc. • Investigate and analyze the viability of developing a Countywide Programmatic EIR and/or template components and checklists. • Develop work products which could include a programmatic countywide EIR, templates, checklists, etc. 	<ul style="list-style-type: none"> • The group will continue this collaborative investigation and expects to identify a direction in Q2.
 Manage the “Last-Mile” Broadband Grant program with Sierra Business Council.	<ul style="list-style-type: none"> • In January 2021, the County solicited Requests for Applications (RFA) for the 2021 Last-Mile Broadband Grant, which were due March 1, 2021. The Board of Supervisors allocated \$250,000 for this second round, and an additional \$250,000 from the PG&E settlement funds. • In March 2021, the Sierra Business Council (SBC) and County staff concluded a competitive application process, which included facilitation of pre-application Q & A conference, interviewing of final applicants, scoring of all applicant submissions, and providing award recommendations for the Board’s consideration for the April 27, 2021 Board meeting. • SBC received a total of five applications from Nevada County Fiber, Inc., Northern Sierra Fiber, Exwire, Inc. dba Oasis Broadband, Spiral Fiber, Inc., and Sierra Commons. The Sierra Commons submission did not meet the application eligibility requirements. Each of the remaining four submissions offered a unique and innovative approach to expanding broadband in areas challenged by both the geographic infrastructure challenges and the low population density. 	<ul style="list-style-type: none"> • In May, pending the Board’s decision to award \$500,000 in Last-Mile grants, staff will complete contracts with the selected providers. • In June, pending the Board’s decision to allocate a portion of the American Rescue Plan Act funds for broadband expansion, staff and SBC will prepare a Round 3 of Last-Mile grants for FY 21/22. • In June, staff expects to report that the Last-Mile projects funded in Round 1 (in April 2020, the Board awarded \$52,900 to Exwire, Inc. (dba Oasis Broadband), and \$124,209 to Nevada County Fiber) will be completed.
 Evaluate the feasibility of a pilot “line extension” grant program.	Initiative is due to begin in Quarter 2.	
 Update the “Broadband Strategy” with Sierra Business Council.	Initiative is due to begin in Quarter 3.	



Initiatives	Progress Update	Next Steps
 <p>Develop process and funding guidelines to support "Dig Once" initiatives.</p>	<p>Initiative is due to begin in Quarter 3.</p>	
 <p>Develop a map of projects in the County to show service areas and gaps.</p>	<p>Initiative is due to begin in Quarter 2.</p>	
 <p>Engage and inform the community about County efforts to expand Broadband.</p>	<ul style="list-style-type: none"> In January 2021, the County solicited proposals for its "Last-Mile Broadband Grants Program." The public was notified of this opportunity through press releases and a dedicated webpage at: https://www.mynevadacounty.com... 	
 <p>Advocate at state and federal level for funds to expand rural broadband.</p>	<p>Board and CEO staff continues to advocate for rural broadband in coordination with our state lobbyists and partners at RCRC and CSAC.</p>	<p>Staff expects to contract with a federal lobbyist to advocate for federal funding to connect all Nevada County residents to the internet.</p>



Initiative Details

Board of Supervisors 2021

Initiatives	Progress Update	Next Steps
OBJECTIVES		
 Cannabis		
 Collect Quarterly Cannabis Business Taxes Cannabis Division	<p>The 2nd Quarter reporting period for the 2020-2021 fiscal year ended on December 31, 2020 and quarterly returns and taxes were due by January 31, 2021. As of March 29, 2021, the Treasurer & Tax Collector's office has collected a total of \$88,239.80 for Quarter 1 and \$79,110.29 for Quarter 2 for a total of \$171,291.59. Additionally, a total of 91 businesses have been successfully registered for the current fiscal year. In February we accompanied CDA on a site visit which provided us with the opportunity to see a cannabis greenhouse operation first-hand and gain further knowledge of both the cultivation process and the permitting process. In March we updated our forms to help clarify certain areas for taxpayers, and we also implemented online forms which provides taxpayers with a more efficient way to submit documents to our department without having to print or mail anything. We also participated in a webinar hosted by NCCA in March where we presented information on the tax requirements and how businesses can stay in compliance.</p>	<p>We continually track cannabis movement, and we receive regular updates on license and permit information from both the state and county which we utilize to update our system and keep a current list of active cannabis businesses. We continue to send welcome packets to newly identified cannabis businesses as we become aware of their active status, and as of March 29, 2021 we have sent a total of 76 welcome packets since the beginning of the fiscal year. In the upcoming months we will be creating online videos for taxpayers to answer some common questions and to provide guidance on how to fill out the various forms. We also continue to maintain ongoing communication with taxpayers and update our processes and forms as things evolve.</p>
 Maintain Collaborative Illegal Cannabis Cultivation Enforcement Program Cannabis Division	<p>During the previous quarter, staff continued to work with property owners to bring parcels into compliance and close open code cases. Staff modified several enforcement related notices to provide violators clear and concise steps to compliance. Staff also met with the CA Water Boards, CA Fish & Wildlife, and Sheriff's Office to review several sites of concern and to discuss a collaborative enforcement approach to the 2021 cultivation season. Staff collaborated with County Counsel to make necessary changes to the current cannabis land-use ordinance in regards to enforcement, and presented this in front of the Board of Supervisors. Lastly, staff received direction from the Board to bring back an unmanned aerial surveillance draft program for review.</p>	<p>During the next quarter, staff will be collaborating with County Counsel to solidify a UAS pilot program to bring to the Board of Supervisors for feedback and/or approval. As public complaints typically increase drastically in the next few months, staff will begin to collaborate with the Sheriff's Office to address unpermitted cultivation violations while still continuing to monitor open cases from previous years.</p>
 Research New Cannabis License Types Cannabis Division	<p>During the previous quarter, staff presented license-type research findings to the Board of Supervisors at the annual Board Workshop and received feedback on priority license types to research further.</p>	<p>During the next quarter, CDA Staff will be meeting to review impacts to the current ordinance and EIR surrounding various larger cultivation license type and micro-businesses license options.</p>
 Research Compassionate Use Cannabis Division	<p>In the previous quarter, no state level changes or increased needs were observed by local industry stakeholders.</p>	<p>Staff will continue to monitor any changes at the state level which would facilitate an allowance of a compassionate use program in Nevada County, in addition to any needs expressed locally from industry stakeholders.</p>



Initiatives	Progress Update	Next Steps
 <p>Maintain a Cannabis Permitting Program Cannabis Division</p>	<p>CDA staff have been extremely busy during the previous quarter reviewing and processing cannabis applications. During the prior quarter, CDA received 50 applications, 30 of them coming in the past month. An Accela working group was formed and has met on several occasions to discuss and identify improvements to the agency's land-use permitting software tool. In January, CDA staff held a public virtual workshop focusing on permitting basics for new applicants. Staff also held an equity grant listening session in collaboration with Humboldt State University and YubaNet in an attempt to receive public feedback. Lastly, seventeen cannabis permits have been issued year-to-date.</p>	<p>During the next quarter, CDA staff will continue to focus on maintaining permit review timelines and conducting permit inspections. Staff will also be meeting with Humboldt State University to continue to solidify an equity grant assessment and program. Lastly, staff working groups will continue to meet to identify and make changes to the agency's land-use permitting software to improve efficiency and consistency.</p>



Initiative Details

Board of Supervisors 2021

Initiatives	Progress Update	Next Steps
OBJECTIVES  Housing		
 Truckee Lofts Project	Construction continues on the project. Waitlist has been opened to accept new tenants. Scheduled to occupy the building in May 2021. Pre-leading is in progress.	
 Penn Valley Senior Housing Project Homeless Plan Phase 1	Construction of the Penn Valley Senior Housing Project, Lone Oak, is continuing on schedule and is scheduled to open end of May, 2021. The project will contain 31 units of affordable housing for seniors aged 62 or older; the waitlist is open. Building will be done in next few weeks, but waiting on full PG&E service connection.	
 Implement a centralized landlord recruitment and retention program Homeless Plan 2021	Will begin formative discussions in April about a long term funding plan for the landlord recruitment and retention program. The Housing Choice Voucher waitlist is currently closed and is anticipated to reopen in June at which time we will have additional Mainstream Vouchers to allocate to CalWORKS families. Awarded over 700k in Emergency Solutions Grant (ESG) by Continuum of Care (CoC) to expand program staffing; hiring has started and the program will be up and running by June. Received award of Homeless Housing, Assistance, and Prevention (HHAP) round 2 funds and will combine with HHAP round 1 to provide rental assistance and landlord retention.	



Initiatives	Progress Update	Next Steps
 <p data-bbox="151 163 427 275"> Facilitate and promote partnerships for the development of affordable and supportive housing Homeless Plan 2021 </p>	<p data-bbox="456 163 980 1024"> Brunswick Commons has begun underground work and work on retaining walls; foundation construction is in progress; construction financing was completed in December. HCS identified and collaborated with Nevada City's Cashin's Field project for 41 units of affordable housing. Tax credits were awarded in November, construction financing is projected to close in May, 2021, and construction is scheduled to start in the summer of 2021. This project was selected as the first Western Nevada County Local Housing Trust Fund project. Penn Valley Senior Housing Project Scheduled to open end of May. Building will be done in next few weeks, but waiting on full PG&E service connection. A developer was selected by State procurement process for development of the Truckee CHP surplus property. Design is in process; town of Truckee is lead. HCS applied for and was awarded No Place Like Home Round 2 for an amount of \$1,412,000, which will be used to convert an existing three bedroom, two bath County owned property into six individual units of permanent supportive housing. An architect was selected for the project and the design review process has begun. Estimated completion date of December of 2022. HCS is currently working with local municipalities to establish and coordinate funding of affordable housing through the use of a Local Housing Trust Fund through the Permanent Local Housing Allocation (PLHA). </p>	<p data-bbox="1010 163 1534 275"> Identify project partners for No Place Like Home (NPLH) and Multi-family Housing Project (MHP). Continue to secure funding for rental assistance and landlord recruitment and retention efforts. </p>
 <p data-bbox="151 1052 415 1163"> Expand and strengthen non-congregant, navigation-based, interim housing options Homeless Plan 2021 </p>	<p data-bbox="456 1052 980 1461"> Housing and Community Services (HCS) was awarded Homekey funding for purchase of a hotel to house individuals while individuals work with case managers to navigate to housing; the project is well underway. Funding sources have been identified for ongoing operations. HMIS has been implemented for all providers; a hotel/motel project was implemented in HMIS and all hotel/motel stayers will be tracked in the program. Trailers are currently in use for COVID isolation and quarantine; trailers will be converted to permanent housing at designated mobile home parks after June as COVID hospitalization numbers and the need for quarantine and isolation allow. </p>	



Initiative Details

Board of Supervisors 2021

Initiatives	Progress Update	Next Steps
<p>OBJECTIVES</p> <p> Homelessness</p>		
<p> Complete Renovation of Odyssey House Mental Health Residential Treatment Center Homeless Plan Phase 1</p>	<p>Construction has started. Project is scheduled to be completed in August of 2021.</p>	
<p> Increase availability of rental assistance and mortgage assistance to prevent individuals and families from becoming homeless Homeless Plan 2021</p>	<p>The state has centralized distribution of rental assistance and mortgage assistance through a state portal for both landlords and tenants; any funding received by Nevada County towards these goals will be distributed through the portal. Funds awarded to CoC for prevention have been rolled into state's plan. Housing and Community Services (HCS) will continue to apply for funding to support both rental assistance and mortgage assistance and continue to work with state to leverage incoming coronavirus relief funds. HCS is working with the Continuum of Care (CoC) to educate about the state initiative.</p>	
<p> Expand access to and availability of services and housing to foster and TAY youth to prevent long term homelessness and prevent them from entering the adult homeless system Homeless Plan 2021</p>	<p>The CoC and the County are working to identify a project for youth services for \$100k of Homeless Housing Assistance and Prevention funding. Mental Health Services have been expanded through a contract with Victor CSS to provide additional treatment slots, by increasing the number of qualified clinicians to serve children 0-5, and by adding 5-10 slots of intensive services to youth in Eastern County as of June 1, 2020.</p>	
<p> Strengthen housing focused case management and post housing supportive services Homeless Plan 2021</p>	<p>Behavioral Health is currently funding case managers and looking at the harm reduction model for addressing substance use disorders (SUD). SUD navigator for Eastern County added in August; the position was successful in connecting homeless individuals not in the Behavioral Health system to SUD services. Processes were developed to access Rapid Rehousing and Behavioral Health support after achieving residency. Behavioral Health continues to utilize full-service partnership services to support individuals with serious mental illness in maintaining stable housing. CalWORKS is currently in the process of identifying a provider for the Housing Support Program.</p>	<p>Build out capacity to provide housing focused case management, utilizing the Critical Time Intervention (CTI) model, early in the engagement process to set households up for success for when they are housed and provide post-housing case management support to ensure that, once housed, they do not return to homelessness.</p>



Initiatives	Progress Update	Next Steps
 <p>Expand year-round shelter capacity Homeless Plan 2021</p>	<p>Contracts are in place to provide motel rooms for non-congregate sheltering during extreme weather as well as congregate shelter when necessary. Health and Human Services is looking at options to end family homelessness with non-congregate shelter operations and a family centered Homekey application. Currently, the Request for Proposal (RFP) for the CalWORKS Housing Support Program (HSP) is the primary step for providing youth and family housing and shelter options. We will continue to contract with Community Beyond Violence for domestic violence shelter services. It is anticipated that the Youth Committee will incorporate recommendations for shelter options for Transitional Age Youth (TAY) with a focus on an independent living program rather than a shelter program.</p>	
 <p>Provide strong leadership to the Nevada County Regional Continuum of Care Homeless Plan 2021</p>	<p>The Homeless Management Information System (HMIS) is implemented across all providers, the By Name List has been refined, and Housing and Community Services (HCS) is currently working with Built for Zero to develop monthly reports to track metrics identified in the Homeless Plan that will be communicated through ClearPoint and monthly reports to the Continuum of Care (CoC). Nevada County works closely with the CoC to coordinate and implement the yearly Point in Time (PIT) count. Connecting Point's Volunteer Hub allows individuals to find opportunities to volunteer for homelessness related activities; the Better Together Nevada County website provides info on what Nevada County is doing to address homelessness; Built for Zero reports and ClearPoint updates will be available to the public through Better Together. HMIS is implemented across all providers. A new committee has been set up to evaluate and update the Coordinated Entry System (CES) policies and procedures with significant changes to come.</p>	
 <p>Strengthen the coordinated multi-disciplinary case conferencing team (HRT) Homeless Plan 2021</p>	<p>The By Name List has been cleaned up and is ready to implement as an accurate tool to address homelessness of specific individuals. The Housing Resource Team (HRT) is engaged in a 3 month process improvement and is working closely with Built for Zero to improve case conferencing practices.</p>	

