

Entry Details

Part 1 (A): ADMINISTRATIVE INFORMATION

Application Window

This application is being submitted in the following application window: Window #1, 11/3/2023 - 1/31/2024

Eligible Applicant

Select the eligible applicant's jurisdiction type. County

What is the name of the city or county? Nevada

Part 1 (B) Contracting Information

Contractor Information

Contractor Name (the legal entity entering into contract with the State) County of Nevada

What is the Federal Employer Identification Number (FEIN # or tax id number) for the contractor? 94-6000526

Tax ID Form Government TIN Form.pdf

Who is the best contact person for this contract?

Primary Contact Director Phebe Bell

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Authorized Representative Director Phebe Bell

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Phone (530) 470-2784

If this application is funded, what address should the check be mailed to?

Address 950 Maidu Avenue, Nevada City, California 95959

Attention to (if applicable): Nevada County Behavioral Health

Part 2: PROPOSAL OVERVIEW

Proposal Summary

Summarize the proposed Encampment Resolution Fund (ERF) project, including an overview of all key components and/or phases of the project that will be funded in whole or in part with ERF-3-R resources. (1500-character limit)

The Brunswick Basin Camping Resolution Project (BBCRP) will address the impacts of camping in a business center area within the City of Grass Valley. Despite being a small, rural county, Nevada County has a significant population of unhoused people many of whom congregate in the Brunswick Basin due to its proximity to services. The encampment of approximately 50+ people in this region significantly impacts local businesses and community members and causes significant fire risk to the adjacent neighborhoods. ERF funding will be utilized to support the Brunswick Basin unhoused population in receiving supports to connect to stable housing. The BBCRP will be operated by the Nevada County Behavioral Health (NCBH) Homeless Services division's outreach team and contracted partners. The project's three key strategies are: outreach and case management; rapid access to interim shelter; and connection to stable housing through the ERF funded Landlord Liaison Team (LLT). The program leverages several key funding streams to address the needs of the Brunswick Basin unhoused population. Phase 1 for ERF funding will see the expansion of the interim shelter strategy by adding additional beds; Phase 2 will establish the Landlord Liaison Team, providing landlord recruitment and retention services to project participants. The BBCRP is a creative strategy for addressing the unique challenges of mitigating encampments in rural communities.

People Served

Number of people currently residing in prioritized encampment site	50
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Potential inflow of people into the prioritized encampment site during the grant term.	100
Of people currently residing in prioritized encampment site, how many will be served by this proposal?	50
Given the potential for inflow of people into the prioritized encampment site, how many people are projected to be served across the entire grant period?	150
Of people projected to be served across the entire grant period, number of people projected to transition into interim housing.	150
Of people projected to be served across the entire grant period, number of people projected to transition into permanent housing	70
Is the prioritized encampment site part of a larger encampment area?	No
Encampment Information	
1. Briefly describe the characteristics of the people residing within the prioritized encampment site, including	As preparation for this project, over a two-month period the outreach team prioritized the Brunswick Basin encampment zone and began to meet individually and in groups with those camping in the area. The outreach

demographics, household compositions, disabilities, and projected service and housing needs. Include how this information was gathered. (1500-character limit)

team engaged encampments along Sutton way, South of the local shelter and around the businesses in the Safeway Plaza. The team encountered 7 smaller encampments in the 2-block area with a total of 50 campers. The outreach team created a special HMIS project and began collecting data. The team has collected demographic and service needs information for 35 of the 50+ campers as follows:

Household compositions: 35 single adults. 18 of these identify as cohesive units.

Gender of adults: 20 men and 15 women.

Ages: 18 men between the ages of 25-64, 2 men over the age of 64, 15 women between the ages of 25-64

Racial compositions: 3 Black/African American, 5 Hispanic, 2 Native American, 25 White

Self-identified disabilities: 22 – Mental Health Disorder, 1 – Alcohol Use disorder, 7 Drug use disorder, 13 – Both alcohol and Drug use, 6 – Developmental Disability, 18 – Physical Disability

Homeless Status: 18 met criteria for Chronically Homeless

Projected service needs include:

Mental health/SUD treatment

SSI/SSDI and other benefits

Assistance with voucher and housing applications

Intensive case management

Vehicle maintenance needs that prevent campers moving their vehicle

Debt resolution services

Assistance with legal issues that are barriers to housing

2. Briefly describe physical characteristics of the prioritized encampment site in which the people you are proposing to serve are residing. The description must include the specific location, physical size of the area, the types of structures

The encampment area encompasses the Brunswick Basin, a 0.7 mile square mile radius area located between the City of Grass Valley CA and The City of Nevada City CA. The area is incorporated into Grass Valley and has a high density of businesses and apartment housing including shopping centers, medical clinics, restaurants, and social services including the homeless shelter and a day resource center. The area is

people are residing in at the site, whether vehicles are present, and any other relevant or notable physical characteristics of the site. (1000-character limit)

bordered to the south by Dorsey Drive and to the north by Old Tunnel Road. The area is bisected by Hwy 20 running north-south between Grass Valley and Nevada City and by Brunswick Road running east-west and crossing the State Highway. Within this 0.7 mile radius area, the highest impacts for camping is on Sutton Way above Brunswick Road and Northeast of Hwy 20; Plaza Drive below Brunswick road to the south east of Hwy 20; and Gates Place located northeast of Brunswick road and northwest of Highway 20. The encampments in these areas are comprised of tents, vans and RVs

3. Why is this encampment site being prioritized? Applicant should identify any distinguishing needs and/or vulnerabilities of the people living in this encampment and/or any health, safety, or other concerns that led the applicant to prioritize this site over other encampments. (1000-character limit)

The area is the most impacted and dense camping area in Nevada County. Its proximity to both businesses and social services are a main reason camping is so prevalent. The same attributes that make the area a draw for campers also make the area a source of friction in the community; local businesses have been impacted by the presence of so many campers and residents express concerns about being harassed or feeling unsafe frequenting the businesses. This area is the most impacted area for Fentanyl overdoses in the County with 87 known overdoses between Jan. 1 and Dec 31 of 2023. The area has the highest “calls for service” to dispatch with daily response by police, fire, and homeless outreach teams to a variety of criminal and quality of life issues. Lastly, the risk of wildfire in this area is significant. The encampments are in areas that surround and border the business and residences adding to the anxiety of the community and perceptions that the area is unsafe.

Attachment: Map

Encampment Zone.pdf
Maps showing known and suspected Overdose cases in ERF zone.pdf

4. Is the prioritized site on a state right-of-way?

No

Proposal's Outcomes

5. What outcomes does this proposal seek to accomplish by 6/30/2027? Outcomes should be specific, measurable, attainable, relevant, and time-bound (SMART). (1000-character limit)

1: Serve 50 campers per year from the encampment zone, providing wrap around case management and placing campers in interim housing when appropriate. 2: Within 30 days of engagement or placement in interim housing, all participants will have a completed housing case plan identifying all barriers, service linkage and documents needed to be able to access housing. 3: Secure permanent housing for 30 participants per year. Of the 30, at least 5 will be placed directly from the camps without the provision of interim shelter. 4: Secure 15 new landlords per year by developing a landlord recruitment and retention program to unlock hidden housing capacity and accelerate housing placements. 5: Ensure 80% of all served over the grant term do not return to homelessness by accelerating permanent housing placement and developing clear paths for participants to access other congregate and non-congregate shelter or transitional housing. 6. 30% reduction in call for service to the encampment area.

6. What are the primary activities the applicant will implement to achieve each of the proposal's outcomes? (1000-character limit)

Phase 1 will expand the current interim housing strategy to move an additional 5 campers into interim shelter. All participants will receive intensive case management and housing plans. (Outcomes 1 and 2) Phase 2 will establish the Landlord Liaison Team (LLT). This team will develop relationships with landlords to allow for the movement of campers from camps and interim housing into permanent housing. The LLT will support clients in collecting needed documents for completing applications for housing and vouchers. The team will outreach to landlords and will provide expanded rental assistance, as well as offer risk mitigation funds directly to landlords to expedite placement into permanent housing. The LLT will also offer landlord-tenant mediation services and post-housing support groups to ensure that participants do not return to homelessness. program staff will work closely with Grass Valley Police

and Fire to monitor the number of calls for services to the encampment area monthly.

7. How will the applicant measure progress towards the proposal's outcomes? (1000-character limit)

Outcomes 1-3 and 5 will be tracked in HMIS. Weekly team meetings will incorporate both the outreach team and the LLT as well as the Coordinated Entry Administrator. This will allow for weekly meetings to track data quality, case plans, and action steps related to services and housing in real time. Landlord recruitment effort will be tracked separately by the LLT, including outreach and engagement efforts as well as identified rental home placements. The overall program will use HMIS to track frequency of returns to homelessness among participants at 6, 12 and 24 month intervals. The outcome measures will feed into overall performance measures contained in the Joint County-CoC Homeless action plan. The 7 measures in the plan align with the outcomes in this proposal. Data collected by the team will be incorporated into monthly data submissions to the state HDIS allowing us to measure the impact of this specific program on the larger goals of the plan.

8. Are there any local ordinances, resources, or other factors that may hinder achieving the proposal's outcomes? If so, how will the applicant navigate these challenges? (1000- character limit)

The biggest barrier to achieving these outcomes is the lack of available housing. That said, the county has never had a coordinated, landlord specific program aimed at unlocking capacity within the existing housing market. Currently, there is no coordinated effort to recruit and retain landlords meaning that case managers across a number of organizations all compete for the scare resource of advertised housing, and are charged with doing everything from initial engagement, gathering all documents, finding housing, directing housing placements and monitoring post housing issues. The LLT will provide a dedicated team for engaging landlords and offering financial and service supports to landlords, thereby bringing new properties into availability. The LLT will then have the resources to provide subsidies to participants and will coordinate

post housing support and landlord-tenant mediation services, allowing participants to sustain their housing.

9. Does this proposal fund a standalone project, or is the proposed project one component of a larger initiative?

Standalone

Centering People

10. Describe how the perspectives of people with lived experience of homelessness meaningfully contributed to the content of this proposal? How will people with lived experience be part of the implementation of this ERF project? If individuals living in the encampment site were included in the development of this proposal, describe how their input was obtained and how that input shaped the proposal. (1000-character limit)

This project enlists assistance from indigenous camp leadership in better understanding the varied needs of those residing in the encampment area. Weekly meetings held with these leaders and other identified informants helped develop the program proposal. A key factor identified by leadership was the need to treat the encampment as a community and to place people in interim housing as self-identified units of that community. The leadership helped develop what is now a key component of the interim project: a standing weekly engagement with participants by case managers where food is shared, major topics are discussed, and behavioral issues are addressed. At the interim sites, leadership in each site has worked with case managers and participants in developing their own “community code” that governs acceptable behaviors and processes for identifying issues with how the program is working for and with participants. Program documents and agreements were designed with camper input.

11. Briefly describe how the proposal exemplifies Housing First approaches as defined in Welfare and Institutions Code section 8255. (1000-character limit)

There is no requirement to be in treatment for mental health or drug/alcohol abuse. Every person in the project is treated as “housing ready.” Because the team selects participants from a specific area, everyone in that area will be connected to interim housing or permanent housing regardless of treatment status, criminal history, credit score, rental history, or lack of income. These are all problems that can be solved and that is the attitude the team takes at every stage of this

project. Engagements are centered on meeting the person exactly where they are and accepting that the household has inherent dignity. The team's approach is to "ask-offer-ask": ASK the person what they have tried, listen. OFFER up a solution they may not have listed, ASK them if that's something they would want to try. Hearing the persons own knowledge and experience of working within systems allows Case managers to assist campers as they move to try things that may have never worked in the past.

12. Describe how each of the following service delivery practices are incorporated into the outreach, interim shelter (if applicable), and permanent housing aspects of the proposed ERF project: (a) individual participant choice and (b) trauma informed care. (1000-character limit)

Homeless Services are housed within the Behavioral Health Department and all staff in the department are trained in strengths based, person centered, trauma informed care. On the outreach team, deep awareness of trauma histories in unhoused people are foundational to developing the trust and relationships that are at the core of engaging in a change process. The outreach team includes individuals with lived experience who help shape the knowledge and culture of the team and ensure respect and awareness are core values of the work. The Department partners with key providers for both interim shelter and permanent housing who have extensive histories working with people who have experienced chronic homelessness and the intense trauma that likely occurred before and during that experience. Self-determination is a critical component of developing plans and case managers work with each participant to prioritize action steps and to identify housing choices.

13. Describe how harm reduction principles will be incorporated into the outreach, interim housing (if applicable), and permanent housing aspects of this ERF project. (1000-character limit)

All shelter and housing solutions are offered through a housing first lens, meaning that offers of housing will not be contingent upon lack of substance use or management of mental health symptoms. In addition, the program is based within the Behavioral Health Department which runs substance use treatment and harm reduction programs including extensive distribution of naloxone, fentanyl test strips and other

resources and supplies to assist people in minimizing risk. The Department is in the process of standing up a low barrier MAT program at the Commons Resource Center which is easily accessible to program participants, and program staff will assist in connecting participants to these services. The Outreach team provide mental health engagement and support at whatever levels the participant is willing to engage with, including bringing mental health services to wherever people are located without making offers of shelter or case management contingent upon engagement with treatment.

14. Describe the services that will be provided to improve people’s health, dignity, and safety while they continue to reside within the prioritized encampment site. (1000-character limit)

The NCBH outreach team includes a registered substance use counselor and a registered nurse. The team and the nurse coordinate closely with two Health Clinics located in the Encampment zone to ensure rapid access to urgent and primary care. For those awaiting placement into interim housing the BBCRP will assist campers in accessing daytime services at the day resource centers located in the encampment zone. Here campers can be inside during the day and have access to a variety of services. Daily outreach to campers who have either opted to stay outside or are awaiting placement in interim housing will provide opportunities to check in, provide for basic needs and learn about what issues may be causing safety concerns. Campers will be provided Narcan as often as needed. Through an existing relationship with GVPD, the outreach team can communicate camp status and work to minimize police encroachment on campers who are active participants in the BBCRP.

15. Identify what controls are or will be in place to ensure that all ERF-3-R funded parties will not penalize homelessness. The term “penalize homelessness” means to impose, by a governmental unit,

The outreach staff has a close working relationship with local law enforcement partners. This team works to mediate any concerns law enforcement has and will advocate for program participants to not be ticketed or arrested for activities relating to their unhoused status. No funds from this project will go to law enforcement,

criminal or civil penalties on persons who are homeless in a manner that is related to those persons' engagement in necessary human activities, including sleeping, resting, and eating. (1000-character limit)

however. All funds will support the Homeless Services division within the Nevada County Behavioral Health Department and key homeless services contractors. None of these entities will penalize any individuals for their unhoused status in any way.

16. Describe how this proposal considers sanitation services for people residing in the prioritized encampment. This may include but is not limited to non-intrusive, curb-side waste removal and access to clean and available bathrooms. (1000-character limit)

It is not anticipated within this proposal that the encampments are needing of these services. The target encampment zone includes a day center for people experiencing homelessness that includes bathrooms, showers and laundry. Campers in the project would have access to facilities at this location. BHBH outreach case managers additionally currently conduct clean ups of the targeted areas and work with campers to limit and dispose of waste. The county is planning to utilize a small portion of ERF funds to provide for mitigations of sites that have been resolved. These funds would allow the county to work with the City of Grass Valley and other partners to remove trash and other remnants of impacted areas.

Part 3: IMPLEMENTATION

Core Service Delivery and Housing Strategies

17. Describe the proposed outreach and engagement strategy, case management, and / or service coordination for people while they are continuing to reside within the encampment site. Quantify units of service to be delivered including the ratio of staff to people served, frequency of engagement, and length of service periods. (2000-character limit)

A progressive outreach and engagement strategy is utilized to build relationships with campers.. Initial daily contact focuses on meeting basic needs such as food or clothing and building rapport. The 5 person NCBH outreach team staffs this phase of the work and typically carries a caseload of 130 people. The work initially is light touch relationship building with perhaps daily quick contacts, but later moves into an intensive phase where case managers may spend many daily hours with a specific individual who is able to move into interim shelter and may have multiple needs for that transition. When campers are ready, case managers develop case plans for each participant centered on

promoting stability, linkage to primary care, mental health and substance use treatment, leveraging formal and informal supports, and acquiring documentation to apply for housing and voucher assistance. In the interim housing phase each participant has two case managers assigned to them and are served more intensely, including a 20:1 client to staff ratio and a commitment to at least 3 engagements per week. Case managers and clients co-develop case plans centered on three primary goals to be achieved during their stay in interim housing. At least one of the goals will be focused on addressing barriers to permanent housing. Meetings with case managers are centered around action steps towards each goal. In the next phase of support, participants will be assigned to the LLT for housing specific navigation services. This team will work solely on identifying a potential housing placement and a long-term funding source for that placement (voucher or employment.) As soon as a placement is identified, the person will be moved in, using grant funds for rental costs if needed. Once housed, case management is still provided though at a lower level of intensity. Clients are hopefully now connected to long-term supports including treatment teams or natural supporters like family and friends.

18. Describe the role of Coordinated Entry in the context of this proposal and how Coordinated Entry policies or processes will support and / or hinder the implementation of this proposal. (1000-character limit)

Nevada County utilizes a no wrong door approach to Coordinated Entry. In the context of this proposal this means that each case manager can conduct the Vulnerability Index (VI) assessments and add participants (if needed) into coordinated entry. Case Managers meet weekly as a team to review case plans and set action steps towards achieving client goals for all participants. These meetings include the HMIS/Coordinated Entry administrator. All participants are on the By Name List. The Coordinated Entry Administrator ensures data quality for every participant in the program and works to capture action steps and status changes live, in real time at each meeting. With a project like this, the intent of having the CES

administrator at each meeting is to assist case managers in meeting CES performance measures related to data quality standards.

19. Describe each of the specific (a) interim housing and (b) permanent housing opportunities that will be used to achieve the proposed outcomes of this ERF project. Demonstrate that any ERF-3-R funded interim housing capacity is either non-congregate or clinically enhanced congregate shelter. (2000-character limit)

Interim Housing- The BBCRP will build upon the current strategy to stabilize campers in the Brunswick Basin which includes 30 beds of interim non-congregate housing at 3 local hotels using Behavioral Health Bridge Housing funds. ERF funds will expand capacity at these locations by 5 bed units. Within this year, the program will move away from hotels shifting to utilizing master leased non-congregate houses, which are small units of 4-6 residents embedded in neighborhood homes. This is to achieve the full impact of embracing campers as members of a close-knit community. Master leased homes will allow for more regular group interactions and for program staff to have a wider degree of control over maintaining people in the program despite behavioral challenges. Currently, the program has to exist alongside hotel policies and procedures.

Permanent Housing - ERF funds in this proposal support the LLT in identifying housing units for permanent placement. The LLT will work to engage landlords and when units are identified, LLT and outreach case managers will work to match clients to units in line with client expressed housing needs. ERF funds will be used to subsidize that housing until vouchers can be secured or a steady income is able to be generated through employment.

The LLT will also facilitate connection to existing dedicated affordable housing projects when units become available, including:

- Brunswick Commons (NPLH site) – 40 units of homeless dedicated, Project based units.
- Empire Mine Courtyard (County owned Homekey site) – 22 units of affordable apartments
- Ranch House (County owned NPLH site slated to be complete in August of 2024) – 6 units of PSH.
- Orchard House (County owned diversion program) – 6 units

Scattered site shared PSH projects (county controlled) – vouchers at scattered mater leased sites.
Sierra Guest House (operated by contracted partner Hospitality House) - 26 units of supportive housing.

20. Demonstrate the applicant's commitment and ability to deliver permanent housing solutions to the people residing in the prioritized encampment, including by providing examples of prior successful efforts to permanently house similarly situated individuals. (2000-character limit)

County commitment is evidenced by the recent acquisition of a building in the heart of the encampment zone that the county is converting into a day resource center including offices for homeless outreach staff and partner agencies. This multi-million dollar commitment places services immediately in the impacted area. Starting in Sept of 2023, the County has invested heavily in standing up outreach for homeless households through the CalAIM ECM initiative.

The County coordinated three similar projects utilizing hotels and intensive case management to achieve housing stability over a 90-day period

- In 2020, Operation Sugar Loaf targeted 17 campers on Sugarloaf mountain in Nevada City.
7 Permanent Housing
3 Treatment and Transitional Housing
4 Shelter
3 Returned to Unsheltered
- In 2021, Project Hearth, based on the learning from Operation Sugar loaf and coordinated as part of COVID response, involved 15 households coming from the congregate shelter and 15 households coming from the scattered site encampments in Nevada City and Grass Valley totaling 39 individuals.
12 Permanent Housing
9 Returned to homelessness
18 Moved to acquired interim Homekey location
After moving to Homekey:
5 Secured perm housing within 90 days
1 Deceased
11 Secured housing within 180 days
- Behavioral Health Bridge Housing – Currently, the County is running a 30-unit interim shelter project targeting the encampment zone area. The BBCRP project will expand this program and ensure that

participants have a pathway out of interim shelter and into housing.

- The County currently is supporting numerous housing projects that are under development Pacific Crest Commons (12 units homeless dedicated), Ranch House (6 units homeless dedicated) Lone Oak (up to 30 units of senior affordable units). These unit will all be subsidized units that prioritize homeless households via the Regional Housing Authority established preference point system.

21. Describe how this proposal is tailored to meet the needs and preferences of people residing within the prioritized encampment. (1500-character limit)

This proposal brings services directly to the encampment zone. The County recently purchased a large building located in the encampment zone creating a day resource center we are calling the Commons Resource Center (CRC). The CRC will house basic services such as showers and laundry as well as the BBCRP outreach team and Peer Support Staff who run the center. The center will host remote DSS eligibility workers, public defenders, veteran's services officers, low barrier MAT services and other community partners providing a central location for accessing these services.

A learning from the implementation of Project RoomKey is that people living unsheltered will accept shelter when offered, assuming the offer contains no conditions such as sobriety demands, or leaving behind people or pets or belongings that are treasured. This project builds on that learning by using a combination of low barrier shelter and intensive case management. We have also learned through these previous efforts that people often want to retain the sense of community they have with their fellow campers. This project will be cognizant of that learning and will place natural groupings together in interim shelter when feasible. Additionally, a sense of community and connectedness will be nurtured through the utilization of the CRC as a gathering space in the daytime. Most staff at the CRC are peers who can draw from their lived

experience to create a welcoming space that engenders community connections

Table 1: Projected Living Situations Immediately Following the Encampment

Item 1

Briefly Describe Each Projected Living Situation Immediately Following the Encampment	hotel rooms, three sites (year 1)
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Is This Permanent Housing?	No
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Quantify the Capacity (e.g., number of beds/units, frequency of bed/unit availability)	30, 20 available every 6 months
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Prioritized or Set-Aside for ERF-3-R?	Priority set aside
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Is this living situation funded by ERF-3-R and / or Leveraged Funds?	Both
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% of Served Persons Projected to Fall Within This Living Situation	75
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Item 2

Briefly Describe Each Projected Living Situation Immediately Following the Encampment	Master leased houses (after year 1)
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Is This Permanent Housing? No

Quantify the Capacity (e.g., number of beds/units, frequency of bed/unit availability) 30, 20 available every six months

Prioritized or Set-Aside for ERF-3-R? Priority set aside

Is this living situation funded by ERF-3-R and / or Leveraged Funds? Both

% of Served Persons Projected to Fall Within This Living Situation 75

Item 3

Briefly Describe Each Projected Living Situation Immediately Following the Encampment Purdon House - master leased interim

Is This Permanent Housing? No

Quantify the Capacity (e.g., number of beds/units, frequency of bed/unit availability) 5 beds every 90 days

Prioritized or Set-Aside for ERF-3-R? set-aside

Is this living situation funded by ERF-3-R and / or Leveraged Funds? Lev

% of Served Persons Projected to Fall Within This Living Situation 5

Item 4

Briefly Describe Each Projected Living Situation Immediately Following the Encampment Recovery Residency, scattered site leased by treatment providers

Is This Permanent Housing? no

Quantify the Capacity (e.g., number of beds/units, frequency of bed/unit availability) as needed

Prioritized or Set-Aside for ERF-3-R? neither

Is this living situation funded by ERF-3-R and / or Leveraged Funds? lev

% of Served Persons Projected to Fall Within This Living Situation 10

Table 2: Permanent Housing Opportunities

Item 1

Describe the Permanent Housing Opportunity Nevada County Permanent Supportive Housing

Prioritized or Set-Aside for ERF-3-R? set aside

Quantify the Capacity of the Housing and Service Opportunity 5

Is this Housing Opportunity Funded by ERF-3-R and / or Leveraged Funds? lev

Item 2

Describe the Permanent Housing Opportunity Empire Mine Courtyards (Homekey site)

Prioritized or Set-Aside for ERF-3-R? set aside

Quantify the Capacity of the Housing and Service Opportunity 4-6

Is this Housing Opportunity Funded by ERF-3-R and / or Leveraged Funds? lev

Item 3

Describe the Permanent Housing Opportunity Ranch House NPLH supportive Housing

Prioritized or Set-Aside for ERF-3-R? set aside

Quantify the Capacity of the Housing and Service Opportunity 6

Is this Housing Opportunity Funded by ERF-3-R and / or Leveraged Funds? lev

Item 4

Describe the Permanent Housing Opportunity Commons NPLH supportive housing

Prioritized or Set-Aside for ERF-3-R? neither

Quantify the Capacity of the Housing and Service Opportunity 2-4

Is this Housing Opportunity Funded by ERF-3-R and / or Leveraged Funds? lev

Item 5

Describe the Permanent Housing Opportunity Sierra Guest House

Prioritized or Set-Aside for ERF-3-R? set aside

Quantify the Capacity of the Housing and Service Opportunity 4

Is this Housing Opportunity Funded by ERF-3-R and / or Leveraged Funds? lev

Item 6

Describe the Permanent Housing Opportunity Orchard House - Diversion housing

Prioritized or Set-Aside for ERF-3-R? set-aside

Quantify the Capacity of the Housing and Service Opportunity 6

Is this Housing Opportunity Funded by ERF-3-R and / or Leveraged Funds? lev

Item 7

Describe the Permanent Housing Opportunity Odyssey House - Mental Health post hospitalization program

Prioritized or Set-Aside for ERF-3-R? neither

Quantify the Capacity of the Housing and Service Opportunity 2

Is this Housing Opportunity Funded by ERF-3-R and / or Leveraged Funds? lev

22. Describe strategies the applicant will use to ensure that people are not displaced from the prioritized encampment into another unsheltered location. Include strategies that are in addition to/complement the interim shelter and permanent housing opportunities that are part of this proposal. (1000-character limit)

The outreach team works closely with local Law Enforcement (LE) to mitigate camping activity in the project area leveraging this relationship to identify encampments that are working with the BBCRP project and communicate to Law Enforcement that the encampment is being served with established case management aimed at placement in interim or permanent housing. This type of proactive communication builds trust with our LE partners and they are less likely to bother campers they know are engaged in care. The outreach team also works with local businesses to communicate efforts to maintain the lowest profile possible while interim and housing placement are being worked out. The CRC serves as an access point for support and care for campers allowing staff to stay apprised of who is in the area and what their needs are. The BBCRP will bring new participants into the project as capacity allows to ensure that all residents of the project area have access to services and supports.

23. Describe specific strategies and/or services the applicant will use to prevent returns to unsheltered homelessness among people from the prioritized encampment who are sheltered and housed through this ERF project. Include whether these strategies will be funded with ERF-3-R funds and, if not, what other resources will be leveraged. (1000-character limit)

Program staff has experience managing people in interim housing and is highly successful at keeping people stable during this tenuous period. Staff is skilled at handling interpersonal conflict with people housed at the same location and uses creative placement strategies when needed. The team is effective at working with motel managers, landlords and neighbors on behalf of people struggling with appropriate behaviors, which is critical in keeping people from returning to camping. The program will set aside funds for repairs and cleaning of all interim sites which helps significantly with motel and landlord relationships. The team will work with participants weekly to identify issues, discuss solutions, and modify program agreements to support success. The LLT will utilize coordinate formal and informal supports that clients can leverage to remain stably housed including providing longer term rental supports and post housing support groups.

24. Describe how this proposal considers and plans for the dynamic nature of encampments including potential inflow of people into the geographically served areas. (1000-character limit)

The BBCRP will leverage existing interim shelter funding and ECM funding with ERF grant funds to create a pathway to stability for program participants. Between Leverages and ERF funding, the program will have 35 slots of interim housing, intensive case management support and a dedicated landlord team that activates a pathway into permanent housing. The best way to ensure that we can respond to new encampments is to move people quickly through the program, opening up new spots in interim shelter. Moving people from interim shelter to permanent housing through the LLT allows the team to respond to the dynamic nature of inflow. Outreach case managers can quickly assess and engage with new participants while the LLT focuses on moving people to permanent housing. The outreach team's relationship to the Behavioral Health Department will allow for rapid access to County treatment programs for both mental health and substance use needs.

25. Describe how participants in this ERF project will be supported with continued access to, and storage of, their personal property while in the encampment, in interim housing (if applicable), and in permanent housing. (1000-character limit)

While in interim housing, participants can store belongings with them at their location including their vehicles, if applicable. The Outreach team also has a secure storage facility for any belongings that cannot be brought with them or do not fit in the interim location. The contracted BHBH provider also maintains storage areas for excess belongings as needed. Participants can access belongings as needed, as long as they provide 24-hour notice to case managers that access is needed.

26. Describe how participants in this ERF project who have service animals and/or pets will be supported while in the encampment, in interim shelter (if applicable), and in permanent housing. (1000-character limit)

A partner in this proposal, Hospitality House shelter, runs a large pet program providing veterinary appointments, food, boarding and other supplies to pet owners experiencing homelessness. Pets are allowed to come with campers to interim locations. Regardless of placement in the interim location, pets in the encampment are all eligible to be connected to the pet program. BBCRP outreach teams members provide all manner of pet supplies directly to pet owners in the interim program and in the encampments and provide direct referral to veterinary service as needed and requested.

Budget and Resource Plan

27. State the total amount of ERF-3-R funds requested.

\$2,527,000.00

28. State the estimated dollar value of secured, non-ERF-3-R resources that will help meet this proposal's outcomes.

\$5,573,697.00

29. Identify and describe each leveraged non-ERF-3-R resource and how that specific resource will be used to help meet the

This project will build off of significant existing capacity and resources but will create permanent solutions to resolving the Brunswick Basin encampment. Key other funding sources supporting this program include:

proposal's outcomes, including the permanent housing outcomes. (1000-character limit)

\$3,600,000 in awarded Behavioral Health Bridge Housing Funds – these funds support 30 rooms of interim shelter and 2 FTE case managers to support people in this housing.
\$491,529 – Mental Health Services Act funding used to fund peer support staffing/peer support services at day resource center which is a critical resource for campers in the Brunswick Basin.
\$1,482,168 – MHSA and Enhanced Care Management supporting NCBH outreach team/case managers - 1 FTE Registered Nurse, 3 FTE Lead Care Managers, 1 FTE Peer support specialist. This team will identify program participants and provide the primary care coordination throughout the program including supporting participants who are placed in permanent housing to ensure long term stability.

30. Describe how the proposal is a prudent and effective use of requested funding relative to the number of people it seeks to serve, the types of services and housing to be provided, and any benefits to the community's efforts to address homelessness that will extend beyond the grant term, including ongoing expansion of interim and permanent housing capacity. Include an explanation of how the requested ERF-3-R amount was determined. (1000- character limit)

The BBCRP will leverage ERP funds with multiple other funding sources to ensure a comprehensive and sustainable program design. Grant funds will be used for the Landlord Liaison Program and related costs of subsidizing permanent housing for participants. Grants funds will also supplement existing interim housing funds (Behavioral Health Bridge Housing funds.) Much of the staffing for the outreach and case management is funded through Enhanced Care Management funds and Mental Health Services Act funds. Additionally, Medical reimbursement can support any treatment needs of program participants. Lastly, the newly purchased (with BHCIP funds) Commons Resource Center will provide workspace for all staff and gathering space and meeting space for program participants. As a result of leveraging numerous funding sources, a comprehensive program design will ensure a successful runway for participants from unsheltered, camping status to stable housing with needed supports in place.

Attachment: Standardized Budget

FINAL ERF-3-R Budget Template_Nevada County_01.24.xlsx

Key Entities and Staff

Table 3: Key Staff

Item 1

Title	Homeless Services Program Manager
Currently Filled Position?	Yes
FTE of Staffing for This Proposal	0.2
Funded by ERF-3-R and / or Leveraged Funds?	ERF
Brief Description of Duties	Overall management of ERF activities including contract management, oversight of grant reports, supervision of BBCRP Outreach staff

Item 2

Title	Housing Navigator
Currently Filled Position?	No
FTE of Staffing for This Proposal	2
Funded by ERF-3-R and / or Leveraged Funds?	ERF

Brief Description of Duties

Contracted positions works directly with outreach to complete all housing related activities, coordination of post housing supports

Item 3**Title**

Landlord Liaison

Currently Filled Position?

No

FTE of Staffing for This Proposal

1

Funded by ERF-3-R and / or Leveraged Funds?

ERF

Brief Description of Duties

Contract staff, overall LLT management with focus on landlord recruitment and retention

Item 4**Title**

Document Specialist

Currently Filled Position?

No

FTE of Staffing for This Proposal

0.5

Funded by ERF-3-R and / or Leveraged Funds?

ERF

Brief Description of Duties

Administrative support for LLT primary duty to collect, compile needed housing docs

Item 5**Title**

ECM Lead Care Manager

Currently Filled Position?

Yes

FTE of Staffing for This Proposal

3

Funded by ERF-3-R and / or Leveraged Funds?

Lev

Brief Description of Duties

Outreach, engagement, case management

Item 6**Title**

Senior Outreach Nurse

Currently Filled Position?

Yes

FTE of Staffing for This Proposal

1

Funded by ERF-3-R and / or Leveraged Funds?

Lev

Brief Description of Duties

Registered Nurse, care coordination, outreach and engagement, direct support for Primary, Mental and SUD care

Item 7**Title**

Peer Support Specialist

Currently Filled Position?

Yes

FTE of Staffing for This Proposal

1

Funded by ERF-3-R and / or Leveraged Funds?

Lev

Brief Description of Duties

Peer support, outreach and engagement

Item 8**Title**

BHBH case manager

Currently Filled Position?

Yes

FTE of Staffing for This Proposal

3

Funded by ERF-3-R and / or Leveraged Funds?

Lev

Brief Description of Duties

Outreach and engagement, interim housing support

Item 9

Title	Peer Support team
Currently Filled Position?	Yes
FTE of Staffing for This Proposal	4
Funded by ERF-3-R and / or Leveraged Funds?	Lev
Brief Description of Duties	Additional support located at the CRC

32. First, describe key partners that will be responsible for implementing this ERF project and achieving the proposal's outcomes (e.g. service providers, public agencies, development entities etc.). Then, describe their role and primary responsibilities for this proposal. Finally, if these entities have managed a complex homelessness project or grant, describe how those experiences informed this proposal. (1500-character limit)

NCBH- overall responsibility for the BBCRP, project management and supervision of the outreach team.
Hospitality House: Provides a shelter program for unhoused people and currently operates BHBH interim housing. Would receive grant funds to expand the interim housing program. Has managed numerous complex grants including SAMSHA funding.
FREED: Provides comprehensive services to people with disabilities, including extensive housing navigation services. It is likely they will bid to provide the LLT program. Experience with SOAR and HDAP funding.
AMI Housing: Provides permanent supportive housing and subsidized housing to NCBH clients. Likely to receive BBCRP clients in their facilities. Manages many HUD PSH grants, Homekey funds and other housing funds in both Placer and Nevada Counties.
Spirit Peer Empowerment Center: Provides peer run supportive services including staffing the Commons Resource Center which is a critical hub for BBCRP clients and staff.
Turning Point: Provides comprehensive support to NCBH clients with serious mental illness and complex needs. Likely to serve BBCRP participants.

Granite Wellness Center and Common Purpose: Substance Use Disorder treatment programs under contract with NCBH and likely partners in serving BBCRP clients.

City of Grass Valley: The Brunswick Basin lies within city limits and Grass Valley Police Department is a critical partner in ensuring the well-being of program participants.

33. Describe specific examples of how Local Jurisdiction(s) and the CoC have collaborated on the design and implementation of this proposal. (1000-character limit)

While the specific ERF proposal was not developed in collaboration with the CoC CA 531, the development of the BHBH project proposal involved working closely with the CoC and Hospitality House Shelter. The BHBH concept was taken to the CoC board on April 20, 2023 where the plan was discussed, refined and ultimately approved by the CoC. Additionally, the County and CoC worked to develop and implement a Joint Homeless Action Plan as required by the Homeless and Housing Assistance Program (HHAP). The plan set forth specific objectives and initiatives and incorporated lessons learned to develop a comprehensive plan with strategies and measurable outcomes. One of the outcomes is to reduce the number of unsheltered homeless households specifically calling for increased funding for interim, non-congregate operations. The BBCRP expands on and enhances the original BHBH program endorsed by the COC and assists the jurisdiction in reaching many of their goals articulated in the Action Plan.

Optional Upload: Evidence of Cross-Jurisdictional Collaboration

2022-2025 Homeless Action Plan Outcome Goals.pdf
Nevada County and CoC Joint Homeless Action Plan.pdf
01312024_City of Grass Valley Police Department.pdf

34. Identify any entities that have a right to and/or control of the property upon which the

From the Encampment zone map:
Encampment area (EA) 1 includes 2 adjacent county owned parcels that are heavily impacted by

encampment site resides. Describe how applicant has engaged with these entities and confirm that each of these entities has committed to allowing the implementation of this proposal. (1000-character limit)

encampments. EA1 also includes the Hospitality House shelter site (BBCRP partner). EA2 - Plaza Dr. is adjacent to a heavily wooded areas that had numerous small and medium sized encampments on private property that were displaced to Plaza Dr. after the area was cleared for housing developments. EA3 runs along an undeveloped parcel adjacent to another major shopping center. The parcel currently houses the SPIRIT peer empowerment center (BBCRP partner). Project partners and the City of Grass Valley meet regularly to discuss and mitigate camping activity on or near the City controlled streets and on County owned land. Numerous projects in the area including most recently Brunswick Commons and the CRC projects involved extensive community listening sessions to address community concerns all of which have factored into this proposal and why these sites were selected

Accelerated Timeline

35. How is your community currently supporting and / or engaging with people residing within the prioritized encampment? (1000-character limit)

The encampment area is already receiving significant support and intervention. Using BHBH funds, the NCBH outreach team began engaging campers and have moved 30 campers into interim housing already. Outreach staff provide intensive case management to campers and those in the interim program including transportation, linkage to health care and substance use services, care coordination services, community supports referrals, benefits advocacy, and food and nutrition assistance. Starting November 2023, the County opened a day resource center in the encampment area along Sutton way. The Center houses the NCBH Outreach team as well as peer support staff and is open to campers Monday-Friday 8:30am to 3:30 PM. The team has also held focus groups with the camper community to better understand needs and concerns. BBCRP is designed with this input in mind and is responsive to camper identified priorities.

36. If this proposal is selected, in advance of receiving funding, what steps will your community take to support the people living in the encampment and swift implementation of this proposal? (1000-character limit)

This project has widespread support from the community. Key service providers in the zone are eager to have more resources to support unhoused people, local businesses are excited to lessen the impact on businesses and neighbors and residents want to stop seeing so many people unhoused and suffering. In addition to this grant, numerous other funding sources will be leveraged to support the BBCRP. Partners in this project are working to engage community members to support the project through donations to the key project contracted providers (Hospitality House, Freed and Spirit Peer Empowerment Center) as well as through volunteering their time on activities ranging from camp site mitigation to donating clothing and food to the resource center. The initial stages have already begun; BHBH funds are being used for interim housing and this project will add capacity to the effort by building pathway to permanent housing.

Table 4: Project Timeline

Item 1

Date	4/1/2024
Milestone	Awarded ERF funding
Category	Project Management
Additional Detail for Milestone	County informs Hospitality House of award and approved expansion of the interim project by 5 bed units. County begins to develop RFP process to select LLT provider. 4/23/24 County board of supervisors accepts award of funds

Item 2

Date 5/3/2024

Milestone 50 campers engaged, 35 placed in interim program, 10 housed building new capacity

Category People

Additional Detail for Milestone Outreach team finalizes case plans for all 50 BBCRP participants. New inflow identified and slated for engagement. 35 participants placed in interim shelter program. 10 participants housed.

Item 3

Date 5/13/2024

Milestone RFP released to potential LLT providers

Category Project Management

Additional Detail for Milestone County commences solicitation for LLT services. Bid closes 5/27

Item 4

Date 5/15/2024

Milestone Interim project returns to full occupancy addressing new inflow

Category	People
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Additional Detail for Milestone	Any new inflow into encampment areas identified and case plans begin development.
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Item 5

Date	6/3/2024
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Milestone	bidder interviews
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Category	Project Management
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Additional Detail for Milestone	Interviews with respondent to the bid
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Item 6

Date	6/12/2024
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Milestone	successful bidder notified of award
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Category	Project Management
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Additional Detail for Milestone	contract process is initiated
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Item 7

Date	7/22/2024
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Milestone BoS approves contract

Category Project Management

Additional Detail for Milestone ERF funds encumbered for LLT

Item 8

Date 7/29/2024

Milestone LLT embeds with Outreach

Category People

Additional Detail for Milestone LLT begins to work directly with interim stayers to connect to housing and recruit landlords

Item 9

Date 9/2/2024

Milestone LLT identifies first 5 landlords and begins placements

Category People

Additional Detail for Milestone Recruitment efforts result in landlords taking interim tenants

Item 10

Date 6/30/2025

Milestone 25 housing placements made by LLT with rental subsidies and post housing supports

Category People

Additional Detail for Milestone Landlord outreach/engagement coupled with incentives, mitigation funds and post housing supports begin expedite housing placements for BBCRP participants

Table 5: Projected Milestones

Item 1

Outreach to the people residing in the prioritized encampment site began / will begin mm/yyyy. 10/2023

This proposal will reach full operating capacity in mm/yyyy. 7/2024

The first planned exit of a person or household from the prioritized encampment will occur in mm/yyyy. 9/2024

The last planned exit of a person or household from the prioritized encampment will occur in mm/yyyy. 6/2027

CERTIFICATION

Name

Brendan Phillips

Title

Homeless Services Program Manager

Email

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